



HAX Hardware Trends

SUSV

2019

Foreword

An ever expanding hardware ecosystem

The world of hardware continues to grow beyond the consumer electronics of just a few years ago. The rise of automation, connectivity and sensors has opened the door for startups from all over the world to solve new problems and rethink how our physical world works. This has led to a shift in the market due to many traditional “software” companies making bigger investments into hardware, new entrants rising quickly, and open doors for new startups to emerge with compelling new hardware.

A snapshot of the future

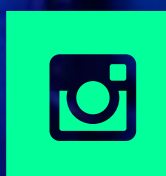
This report highlights some of the trends we see every day as investors in the world of hardware. The ecosystem is evolving quickly and, as early-stage investors, we see the signs of what lies ahead. In short, we’re as excited as ever to continue investing into hardware startups, knowing they’ll have a massive impact on our everyday lives.

Thank you to our authors and key contributors

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HAX



Venture Capital Program for Hardware

HAX runs a hands-on program to support our investment's technical and business development. Our offices are strategically located in Shenzhen and San Francisco, the most important ecosystems for hardware entrepreneurs.

To date, HAX has invested in over 200 companies. These include businesses in consumer tech, health care, enterprise IoT, industrial robotics, and advanced manufacturing technology.

SOSV



HAX is part of SOSV, a global early stage fund with USD \$650M AUM. SOSV invests through a set of flagship programs, which HAX is proud to have as sibling organizations.

MOX

FOOD-X
FEEDING A FOOD MOVEMENT



INDIE BIO



RebelBio



Acknowledgements

The authors thank the hundreds of startup founders we work with, our analyst and creative teams for continuing to take this report to new levels, and the many people who are part of the growing hardware ecosystem.

Disclosures

The data quoted in this report belongs to those who conducted the research.

Many of the examples used are SOSV/HAX investments at various stages of development.

There are many exceptional startups shown that are not part of SOSV / HAX portfolio and included as great examples of hardware enabled businesses.

SOSV

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Construction
Manufacturing

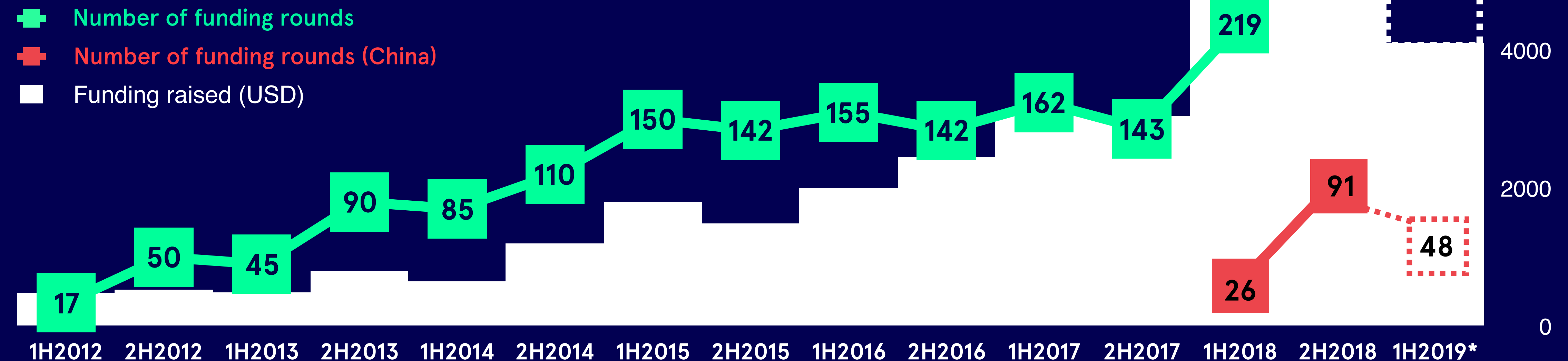
/01

Hardware Investment Overview

Hardware Financings

Numbers rising with better global tracking

More hardware companies are getting funded. Venture capital investments in companies that are 'hardware enabled' have continued to rise through 2H 2018 and 1H 2019. This is, in part, due to more data coming from China, which has traditionally been difficult to track.

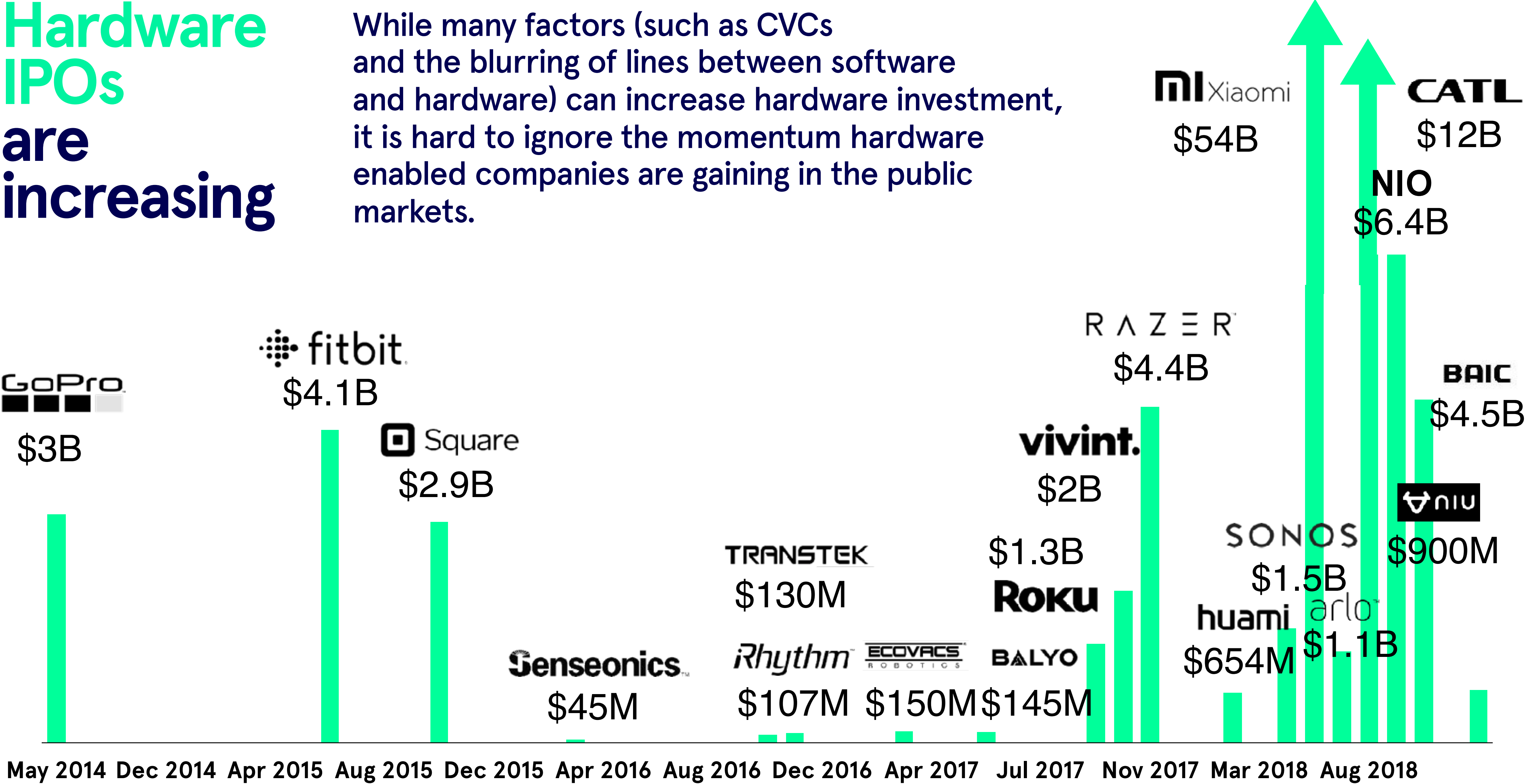


Note: This includes deals between \$1M-500M. If pre-seed deals were included, the total number of financings would be much larger.

Source: original inspiration from BOLT State of Hardware Financing + amended data via Crunchbase

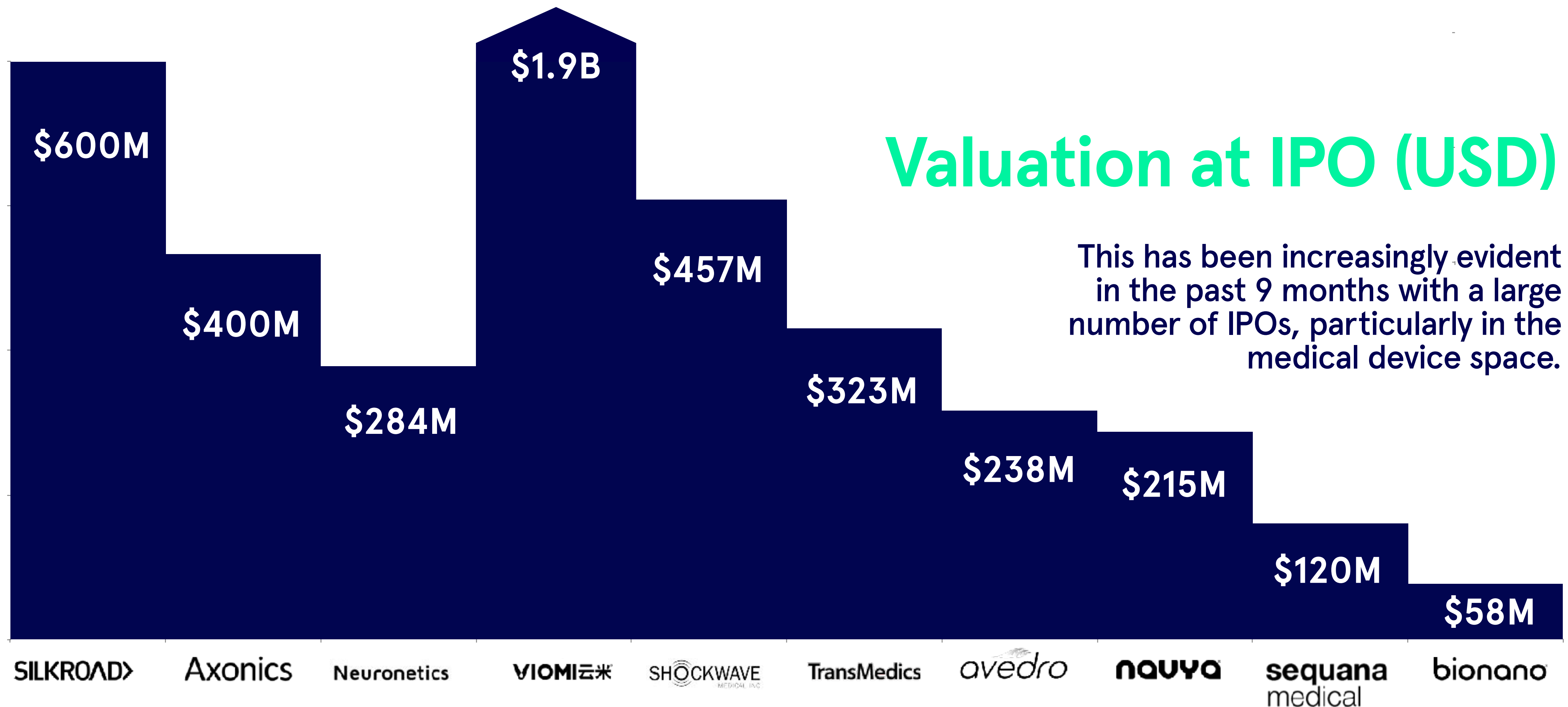
Hardware
IPOs
are
increasing

While many factors (such as CVCs and the blurring of lines between software and hardware) can increase hardware investment, it is hard to ignore the momentum hardware enabled companies are gaining in the public markets.



*Announced/upcoming IPOs

Valuation at IPO (USD)



Hardware IPOs from Q4 2018 + H1 2019

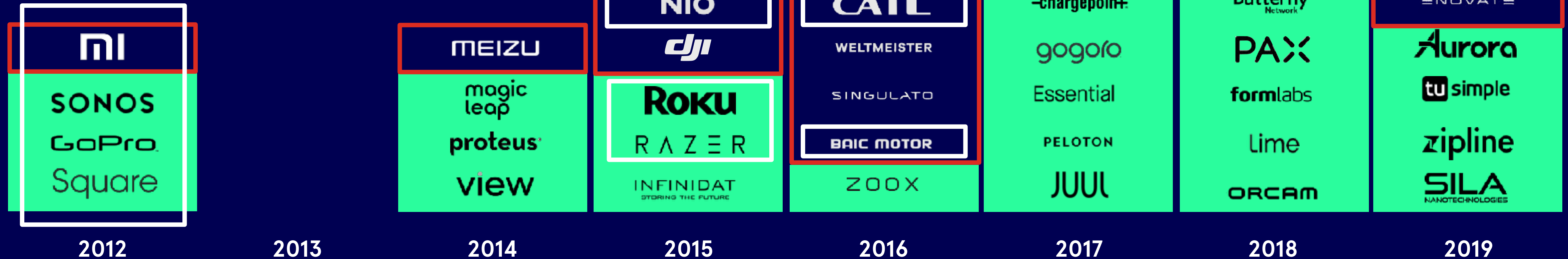
Hardware unicorns increasing

IPO/M&A

China

The volume of hardware unicorns has been increasing since 2012, with over 50% coming from China in 2018.

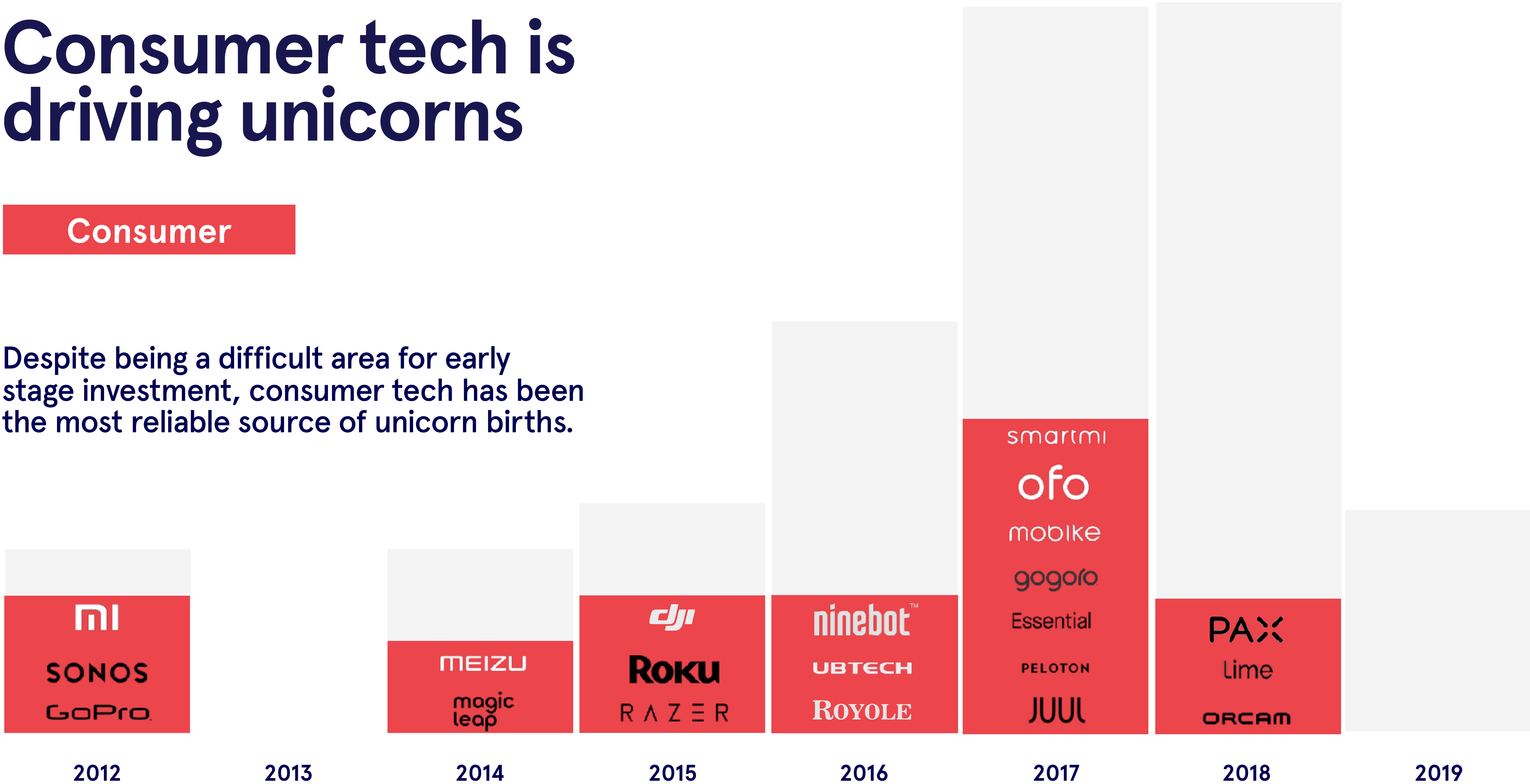
A unicorn is defined as a privately held company with a valuation of >\$1B.



Consumer tech is driving unicorns

Consumer

Despite being a difficult area for early stage investment, consumer tech has been the most reliable source of unicorn births.

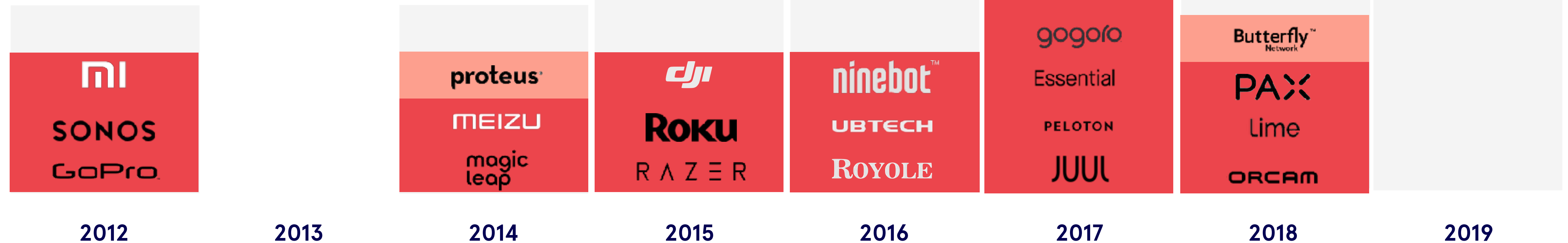


Medical devices less so

Consumer

Health

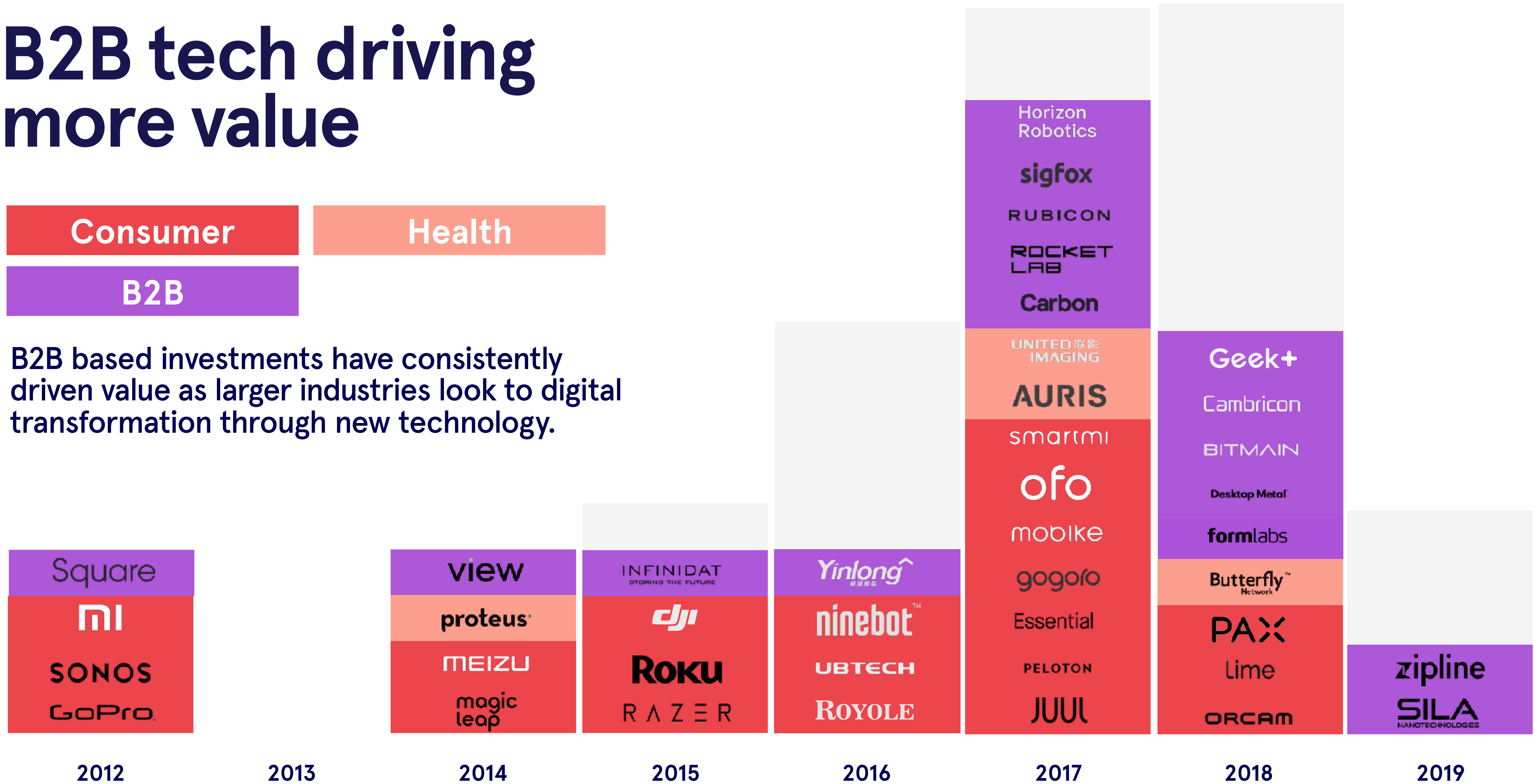
Health care is a surprisingly low driver of unicorns. However, there are multiple cases of pre-revenue or early IPOs, which means the company goes public before reaching unicorn status (>\$BN valuation).



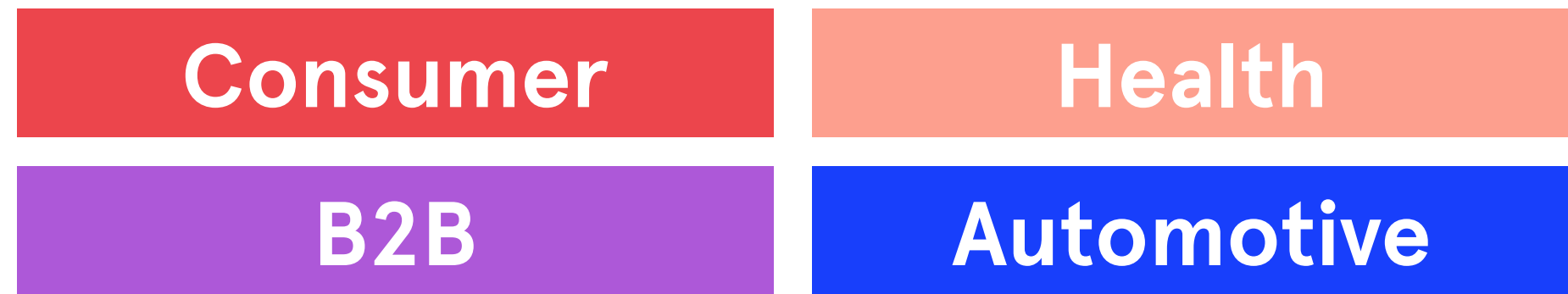
B2B tech driving more value



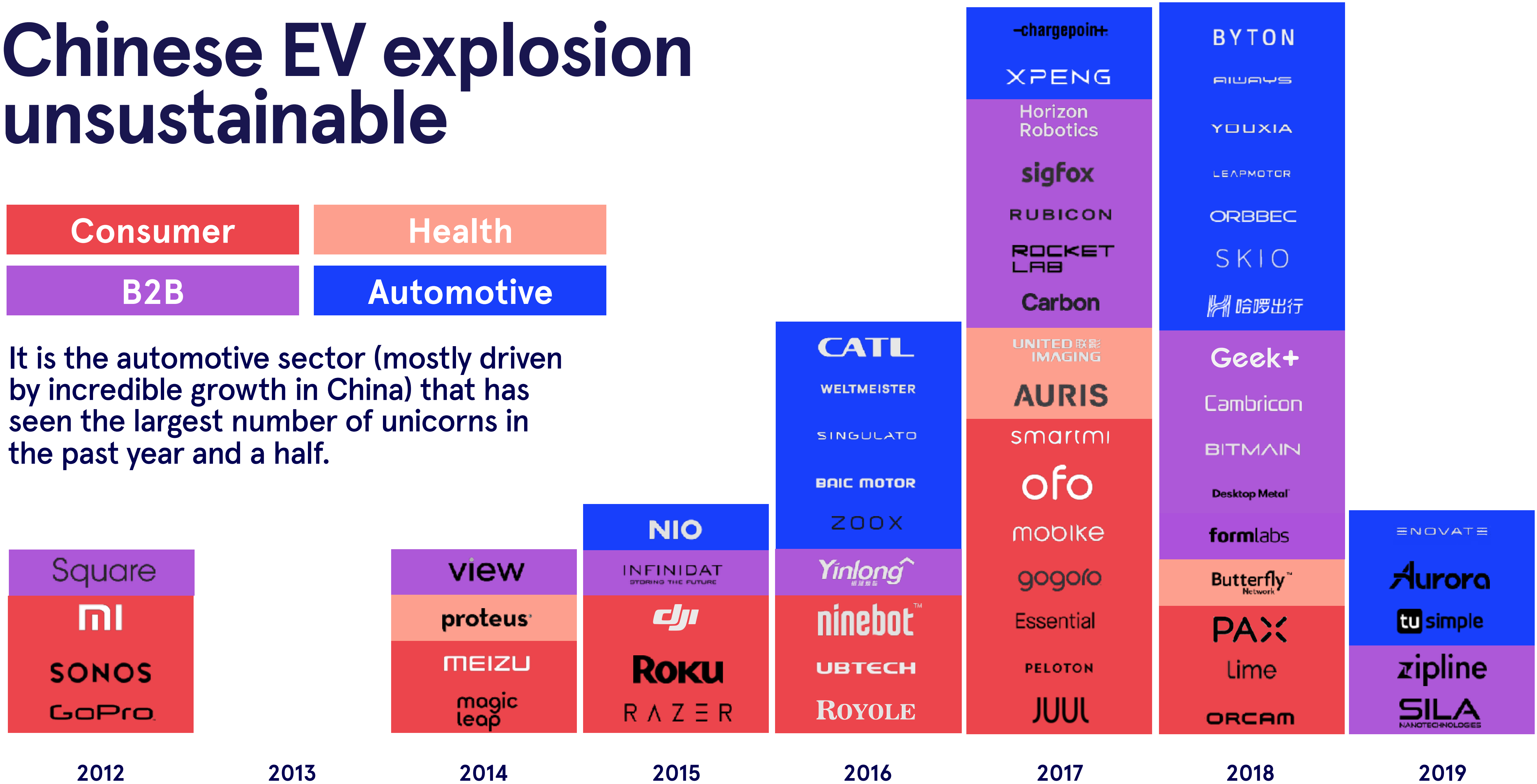
B2B based investments have consistently driven value as larger industries look to digital transformation through new technology.

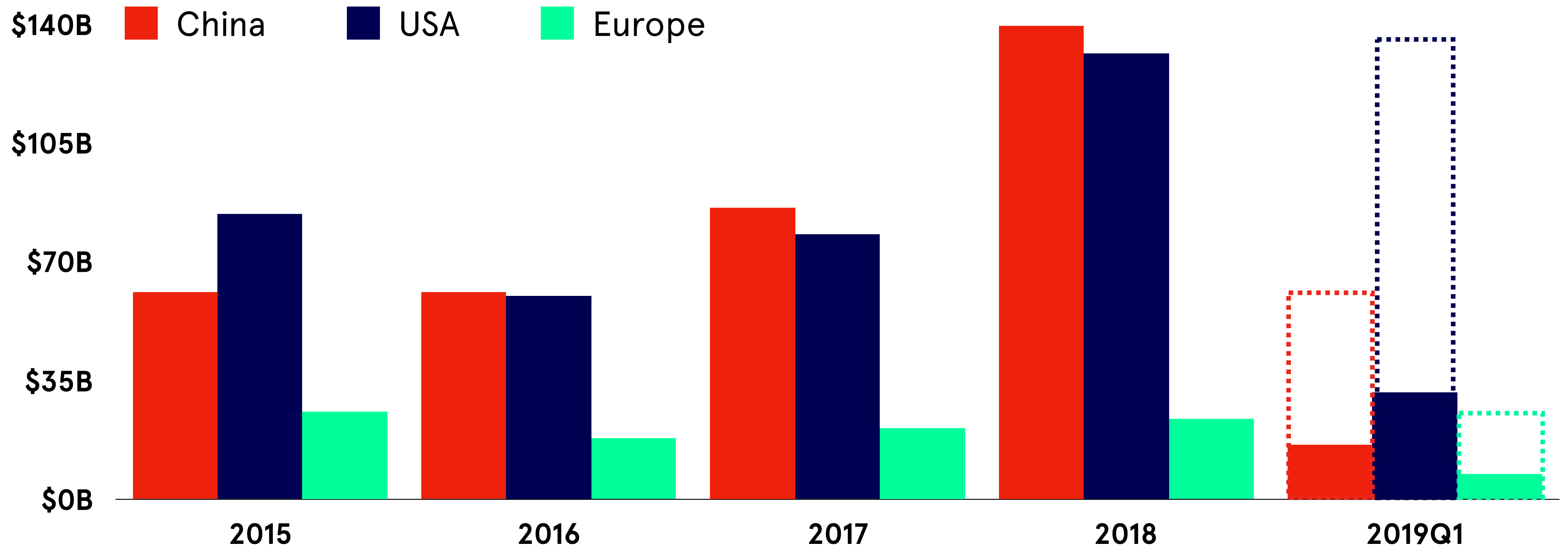


Chinese EV explosion unsustainable



It is the automotive sector (mostly driven by incredible growth in China) that has seen the largest number of unicorns in the past year and a half.





Source: Dow Jones Venture Source

Chinese VC set to hit a record low in 2019

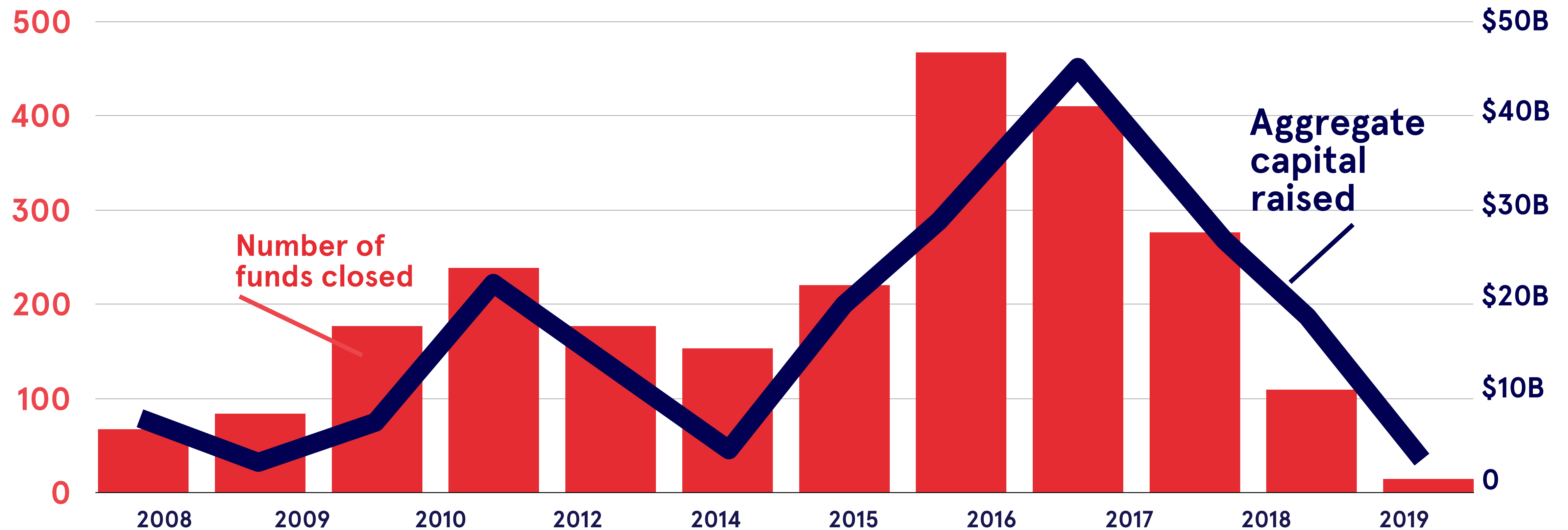
Investment in Chinese GPs has scaled back dramatically in the past year (pre-dating the trade war). Local Chinese governments have traditionally been supportive of early stage VC along with large Chinese

corporates (both in the US and China). We predict this will bounce back in 2020 as China looks to invest in homegrown tech talent.

Chinese GPs struggling to raise funds

New fund managers and early stage VC have suffered the most as later stage funds continue to raise capital.

High LP drop out rate
(mostly government)

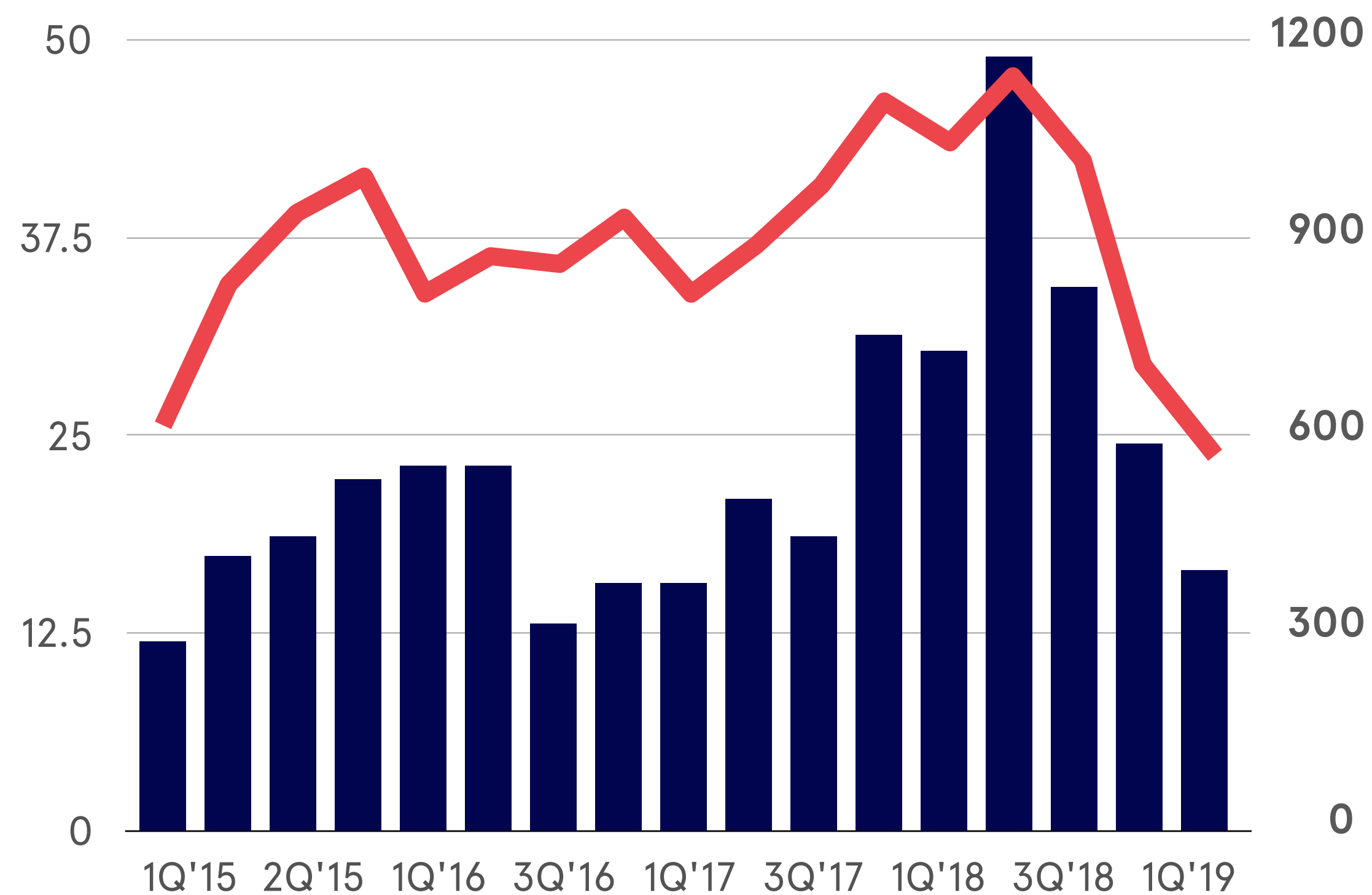


Source: Preqin, Chart by: TechNode/Nicole Jao

The shortage of LP commitments to GPs in China is directly affecting financings

This drop in funding has started to impact the total number of equity financings for Chinese companies.

Equity financings for China-based, VC-backed companies (2015-2019)



Source: Dow Jones



Investment areas within **HAX**

HAXConsumer

HAXEnterprise

We invest in

4

key areas

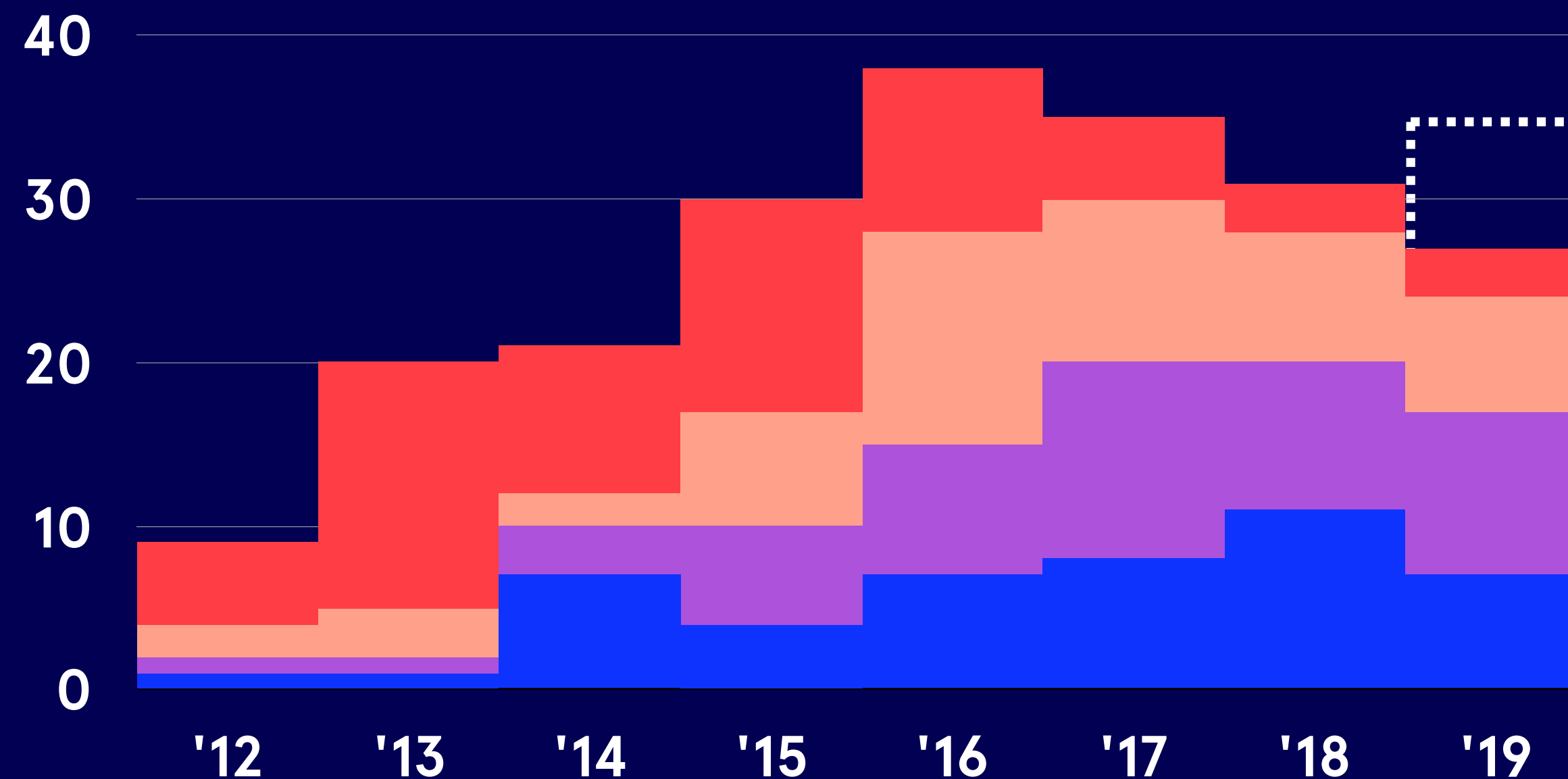
B2B

HAXHealth

HAXIndustrial

HAX has invested
in over **200 startups**

We split them into **4 tracks**



HAXConsumer



HAXHealth



HAXEnterprise



HAXIndustrial



/02

HAX Consumer



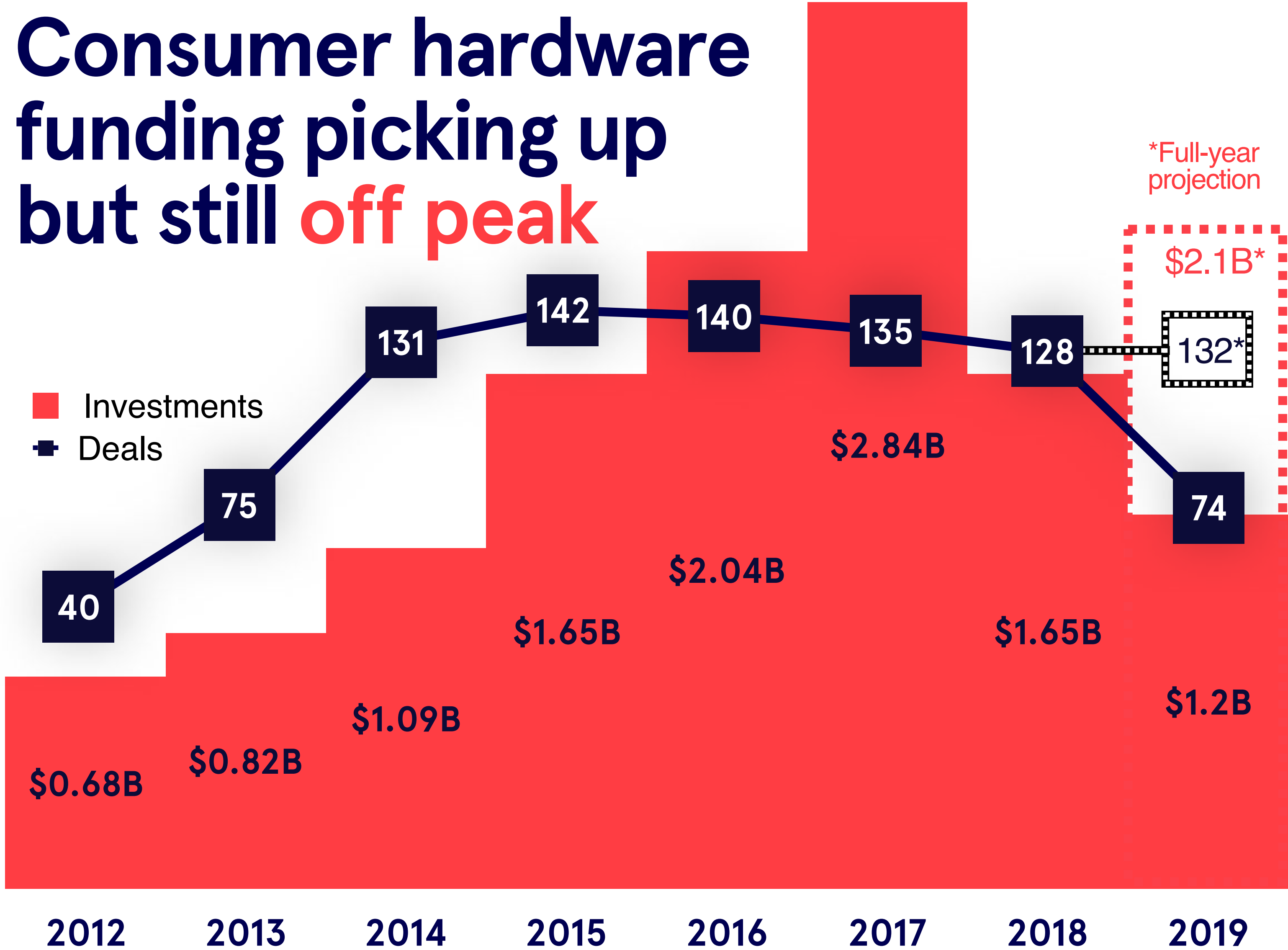
Early and growth stage hardware funding has seen a resurgence. Since 2014 the number of consumer hardware fundings has remained fairly stable, but the average amount of money has trended up.

Consumer companies tend to die quickly or scale rapidly. As new business models emerge we expect more investor focus on the consumer space, which has previously (and rightly) been viewed with caution.



Rounds above \$500M are not included in this data. The largest 2019 funding round included is a \$420M financing for Pax Labs

Consumer hardware funding picking up but still off peak



Source: data via Crunchbase

Technology is adapting to, and driving **changes** in consumer purchasing behaviour

Convenience, experience and affordability have always been desirable to consumers.

Automation, sensors and connectivity have enabled entirely new products and business models. These areas will continue to grow and affect our day-to-day lives.

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Zume Pizza
Automated pizza delivery restaurant



JUMP
Dockless scooter and bike sharing acquired by Uber



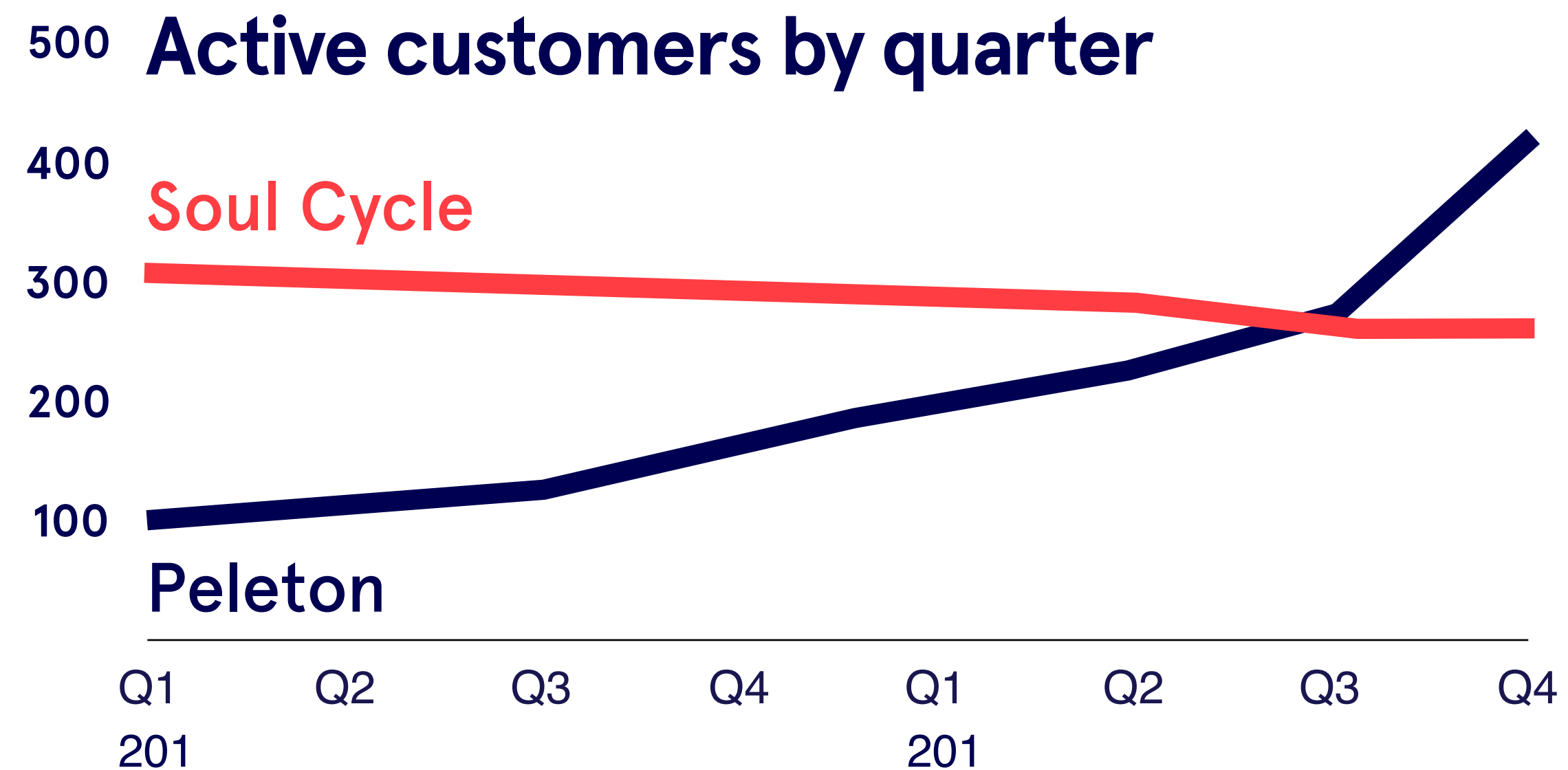
Tonal
Digital weight machine with in-built personal trainer

Tech is enabling new home experiences

Just as the video game console disrupted video arcades and the VHS disrupted the cinema, when it comes to the home, hardware enabled convenience wins over centralized locations.



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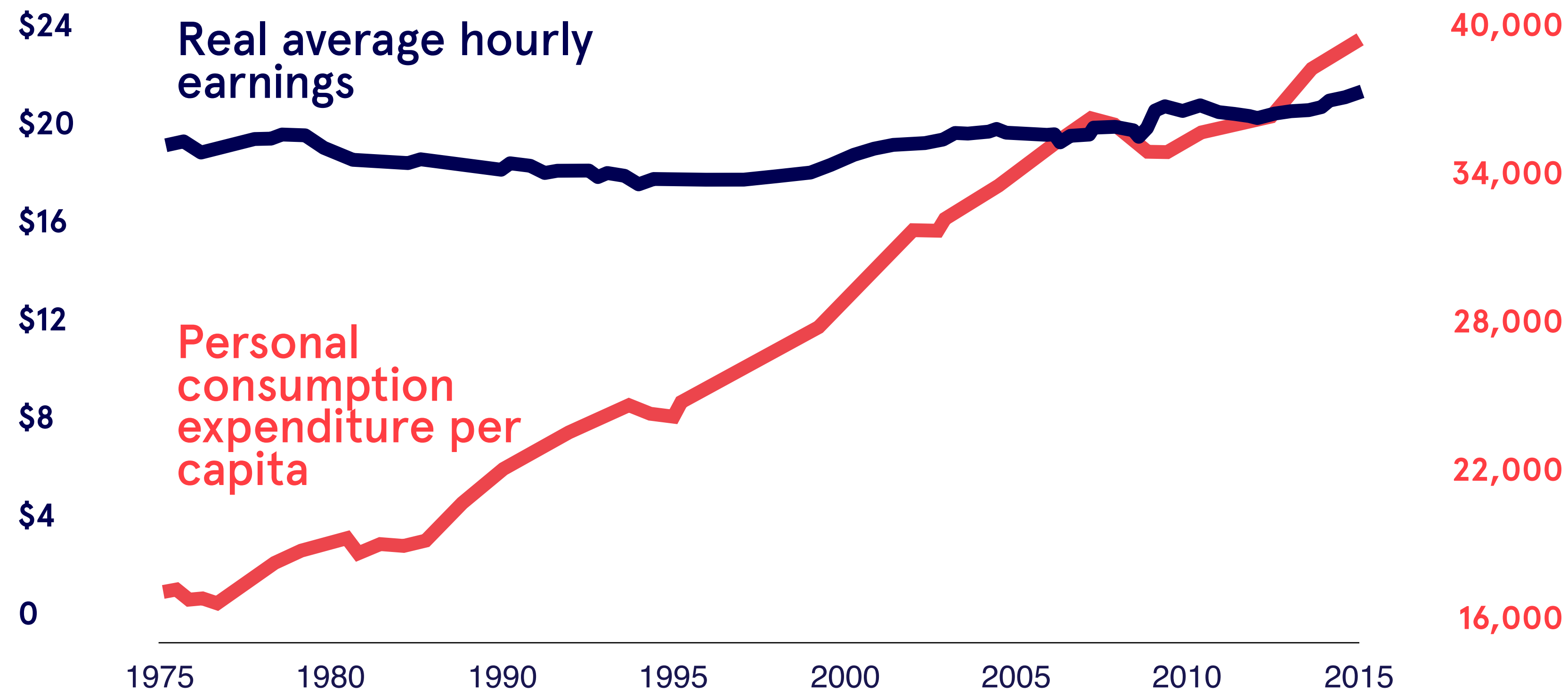


Source: Second Measure



Spending is up, yet we are **rejecting** high priced items

If we normalize personal consumption expenditure and wages we see consumer expenditure has risen dramatically



Source: FRED, U.S. Bureau of Economic Analysis





HAX Hardware
Trends 2019

Increasing LTV (lifetime value) is the most important factor for consumer facing companies. Many, like Netflix and Spotify, give access to undervalued content in order to draw users to their platform then monetize them throughout their lifetime.

We consume a vast amount of content on these platforms for nearly no money.



hulu



classpass



Consume more online, buy less offline

Hardware enabled companies often balance large upfront costs with credit based monthly payments

While 0% APR and great return policies work well to drive business, we know that debt is scary, especially to millennials who came of age during the 2008 financial crisis.



Basics Package

\$2,245

Includes delivery and setup

As low as \$58/month at 0% APR.

[Prequalify Now.](#)

[ADD TO CART](#)

With no money down and 0% APR financing, buying the Peloton Bike is now easier than ever.*

\$0

NO MONEY DOWN

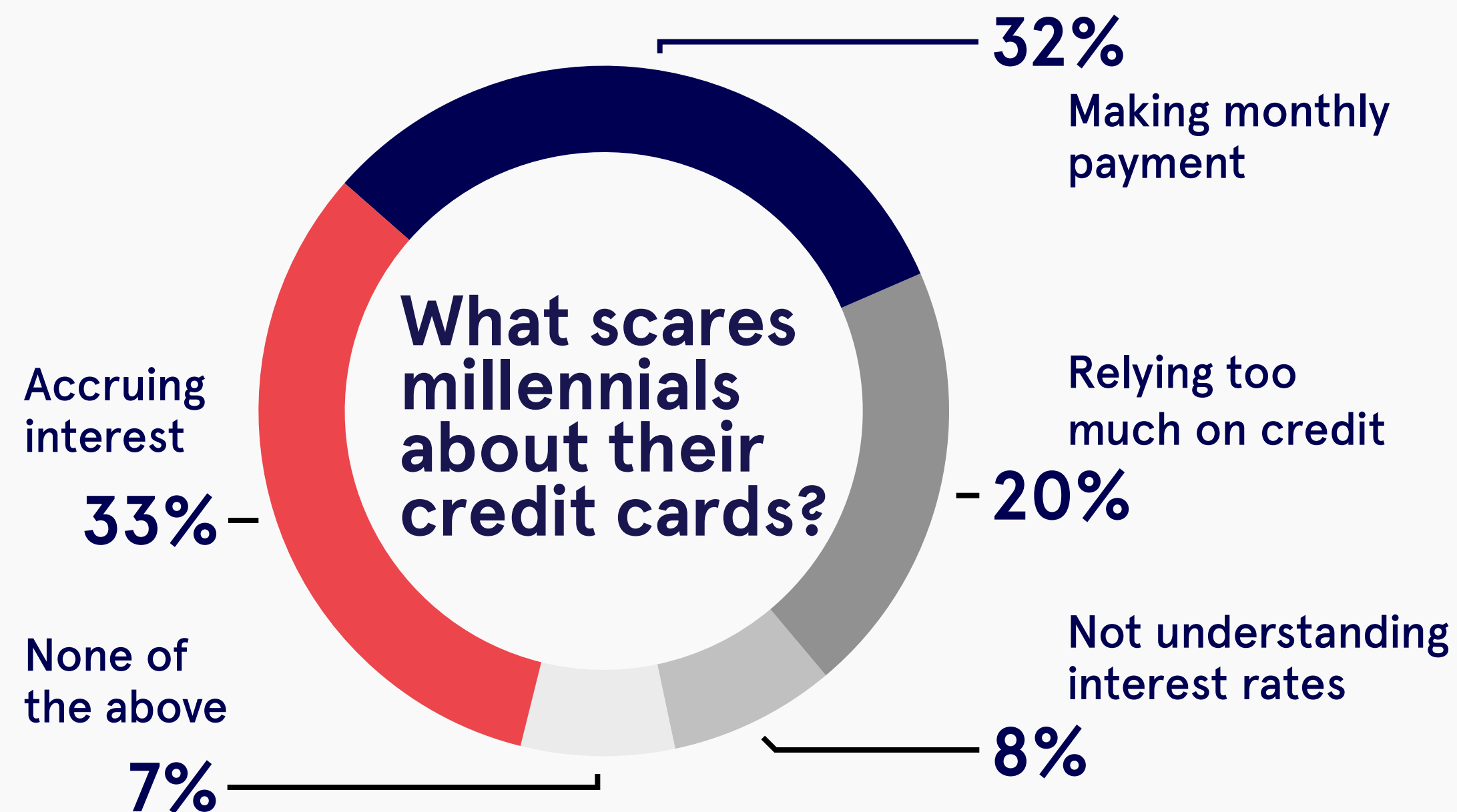
\$58_{/mo}

FOR 39 MONTHS

0%

APR FINANCING

PELOTON MEMBERSHIP SEPARATE



Source: CNBC: Credit Card Debt Scares Millennials

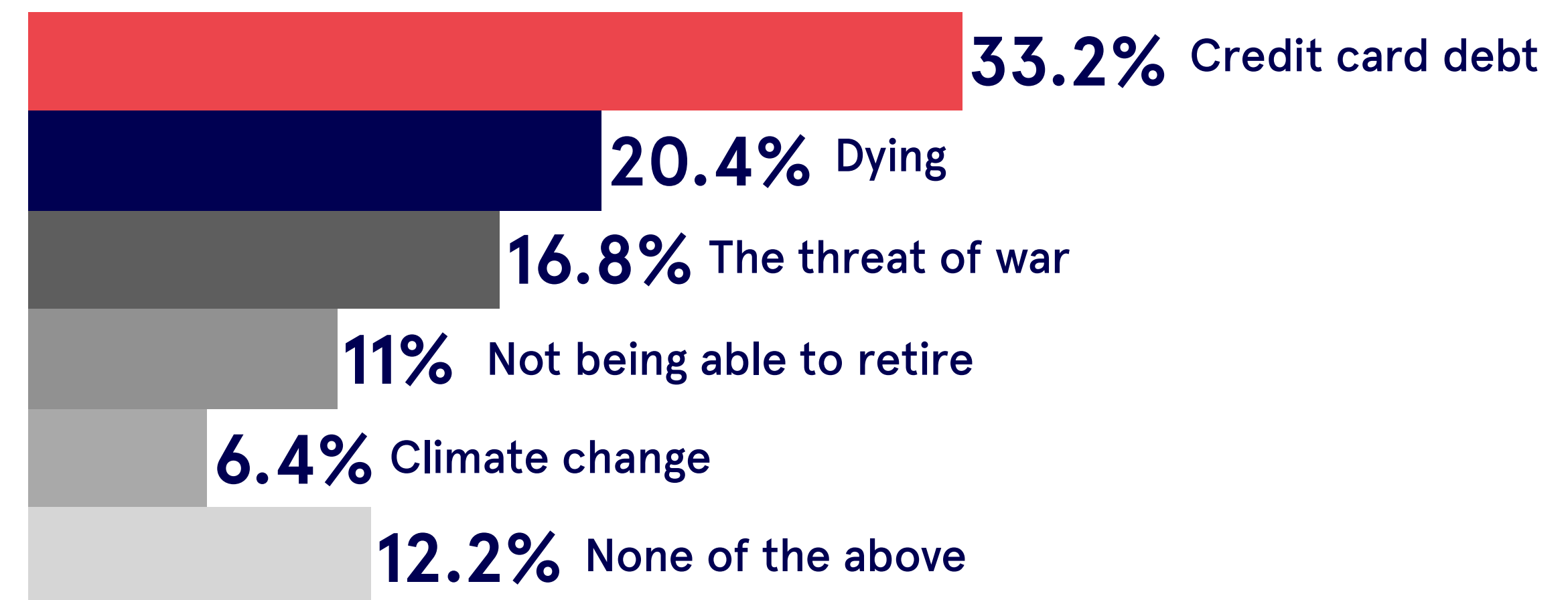
This is an increasingly important trend for consumer companies to watch.

They are (or will be) selling to a generation who are saving less to finance big purchases, and are also rejecting debt.

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Debt is scarier than death for millennials

What scares you the most?



Source: CNBC: Credit Card Debt Scares Millennials

Flexible, non-commitment pricing plans are the future

One of HAX's consumer companies, Nura, has launched a revolutionary pricing model which has seen their number of customers increase dramatically.

Pay as you play

Welcome to NuraNow

NuraNow is our new subscription service that lets you get your hands on the Nuraphone + other amazing benefits from just \$9 per month.

What's even better? There are no lock-in contracts, so you're free to cancel anytime.

Choose your plan →



Happiest Baby
Per night rental for
"Snoo", a connected
baby bassinet

snoo
smart sleeper®

SNOO Smart Sleeper—Rental

MORE SLEEP FOR BABY—AND YOU!

About \$3.50/day (\$105/mo)

(Minimum rental period — 1 month)

Includes 3 FREE swaddles & more!

Quantity  1 



Ship date **Jun 20** ▾

Ships within 3 business days of the date you pick...
In addition, allow *another* 2-5 days for it to arrive.



FREE shipping—both ways

RENT NOW

[Want to buy...instead of rent?](#)

Rent tech

Choose your minimum rental period. You can always switch to a longer one to save on your monthly payment.

Grover
Monthly rentals for
everyday consumer
electronics

Use it worry-free

If you break your device, we cover 90% of the repair costs.

New subscription models are enabling new consumer companies to emerge

Automation is also changing D2C

There are more and more examples of robotic automation enhancing customer experiences: a vending machine that interacts like a human, or a restaurant where automation creates a truly customized product.



Cafe X

Automated artisanal
coffee vending machine



Zume Pizza

Delivered pizza
prepared by robots



Spyce

Fast-casual restaurants
with robotic cooks

Large retail overheads don't always make sense China is leading the way with miniaturized retail

Automation allows new micro-retail possibilities that just weren't possible before.

D2C companies can now offer services as well as bespoke products. This is especially prevalent in China where tiny gyms, karaoke rooms and automated nail salons are on the increase.



Nail printers

Vending machines for
toe and fingernail art



The Gym Pod

Single occupancy
exercise gyms



M-Bar

Individual karaoke
booths



BingoBox

Unmanned, small
footprint stores

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Trends 2019

HAX investments in the past 6 months

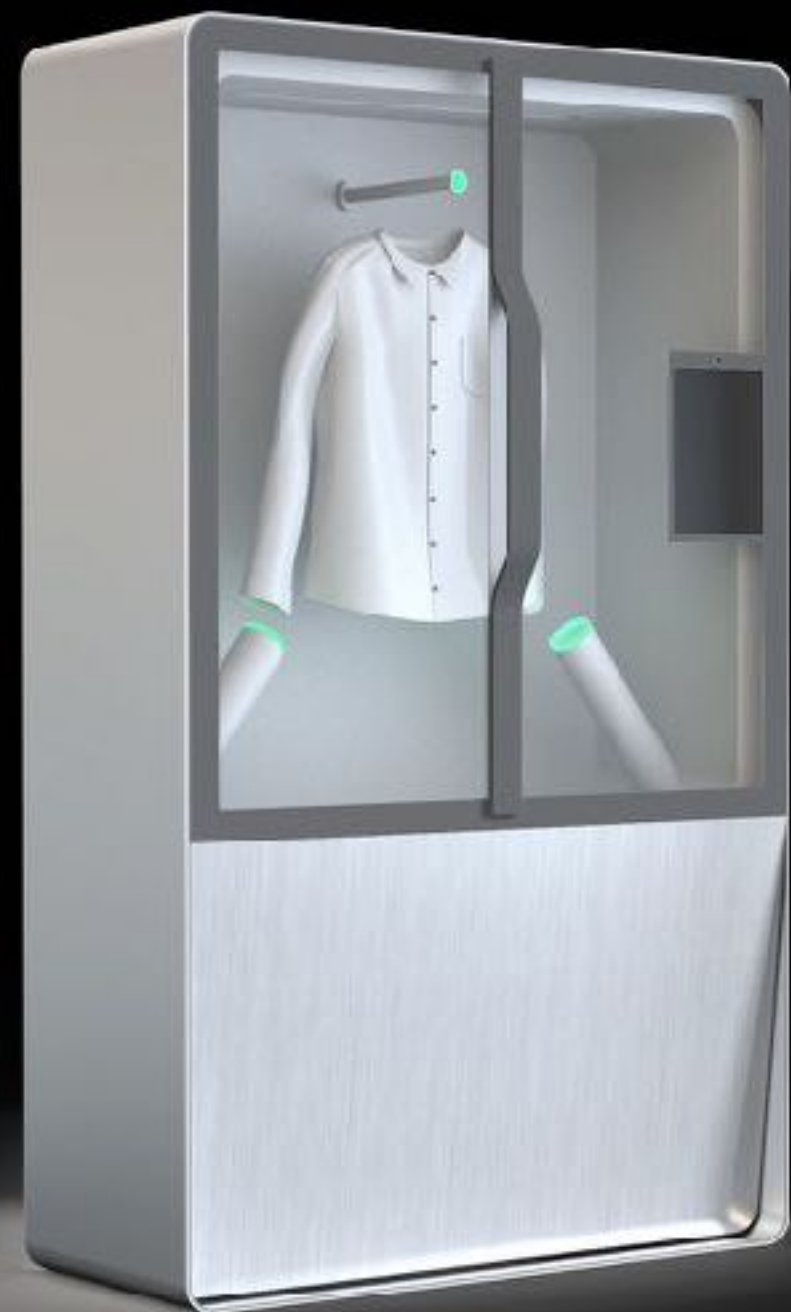
Oasis

Decentralized recycling stations to cope with the paper shortages in China.



Presso

Dry cleaning at a fraction of the footprint, time and cost of traditional methods.



Bowl

Small footprint cooking and assembly systems for one bowl meals.



The biggest change in consumer behavior has been in **mobility**

JUMP

Dockless scooter and bike sharing
acquired by Uber



Autonomy



Electric



Shared



Connected

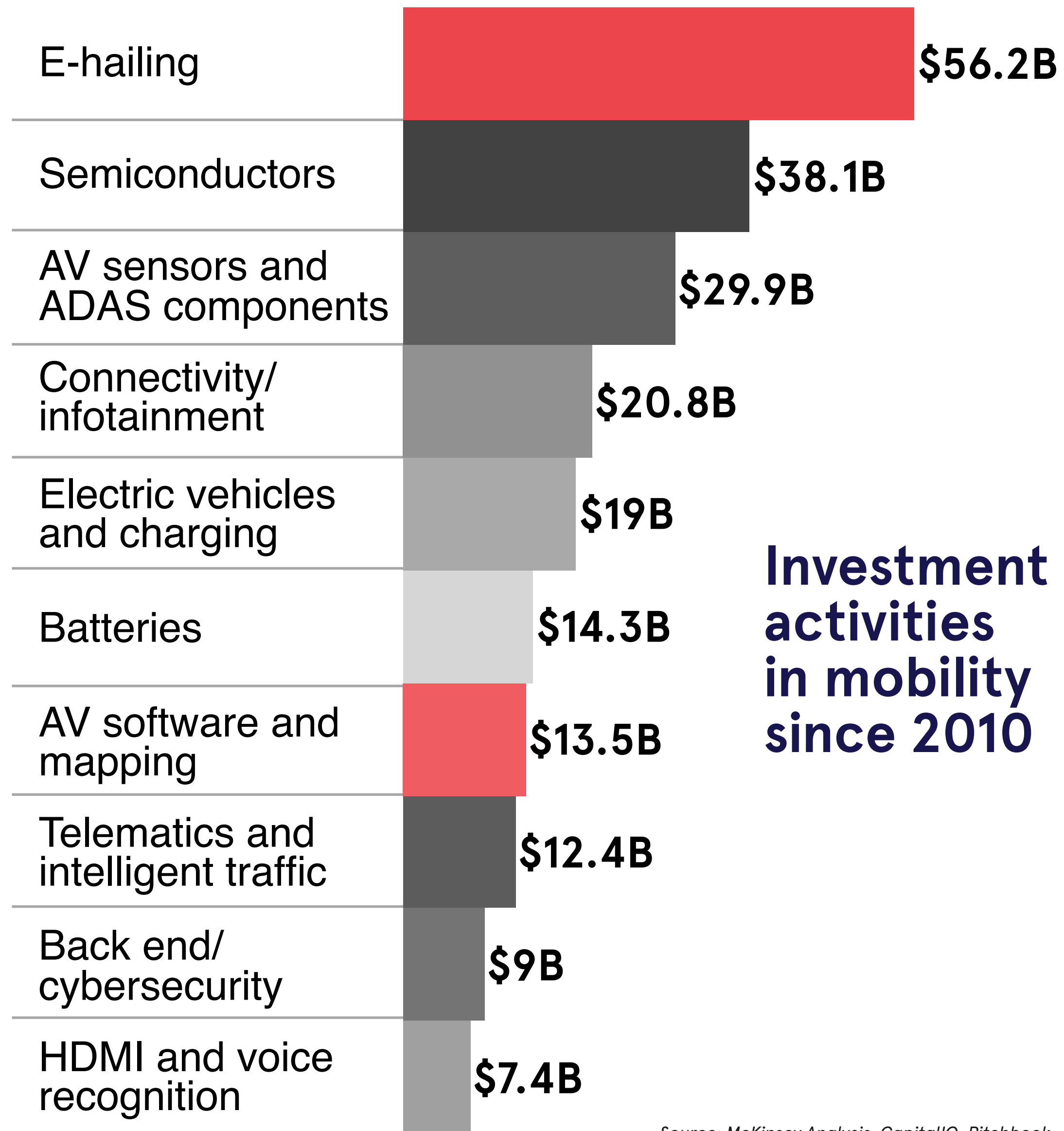
Mobility
is rapidly evolving,
and fragmenting

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Industrial incumbents, new players, and governments are all scrambling towards new technology, infrastructure and business models with no clear winners in sight.

**\$120 billion invested
in mobility startups
in the last 24 months**

**Investment
activities
in mobility
since 2010**



Source: McKinsey Analysis, CapitalIQ, Pitchbook

**The evolution and uncertainty of mobility
has led to major venture investment into
mobility and related technologies.**

Growing pains of trying to move faster than policy and infrastructure

The task of integrating mobility solutions has run into challenges with public perception, complex technology integration, and lack of infrastructure.

While the core technologies continue to develop, there are issues with how they translate to the real world.



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Sustainable mobility companies are built as integrated ecosystems

The emergent winners are taking a more holistic approach to their offering with go-to-market strategies that scale and integrate effectively.



GoGoRo

Taiwanese electric scooter and battery swapping infrastructure and a 2018 unicorn.

Hardware as the key driver to utilization and longevity

Companies are developing or redesigning hardware to optimize it for specific uses (especially when off-the-shelf hardware doesn't do the job)

Nuro

Small format autonomous delivery vehicles



Einride

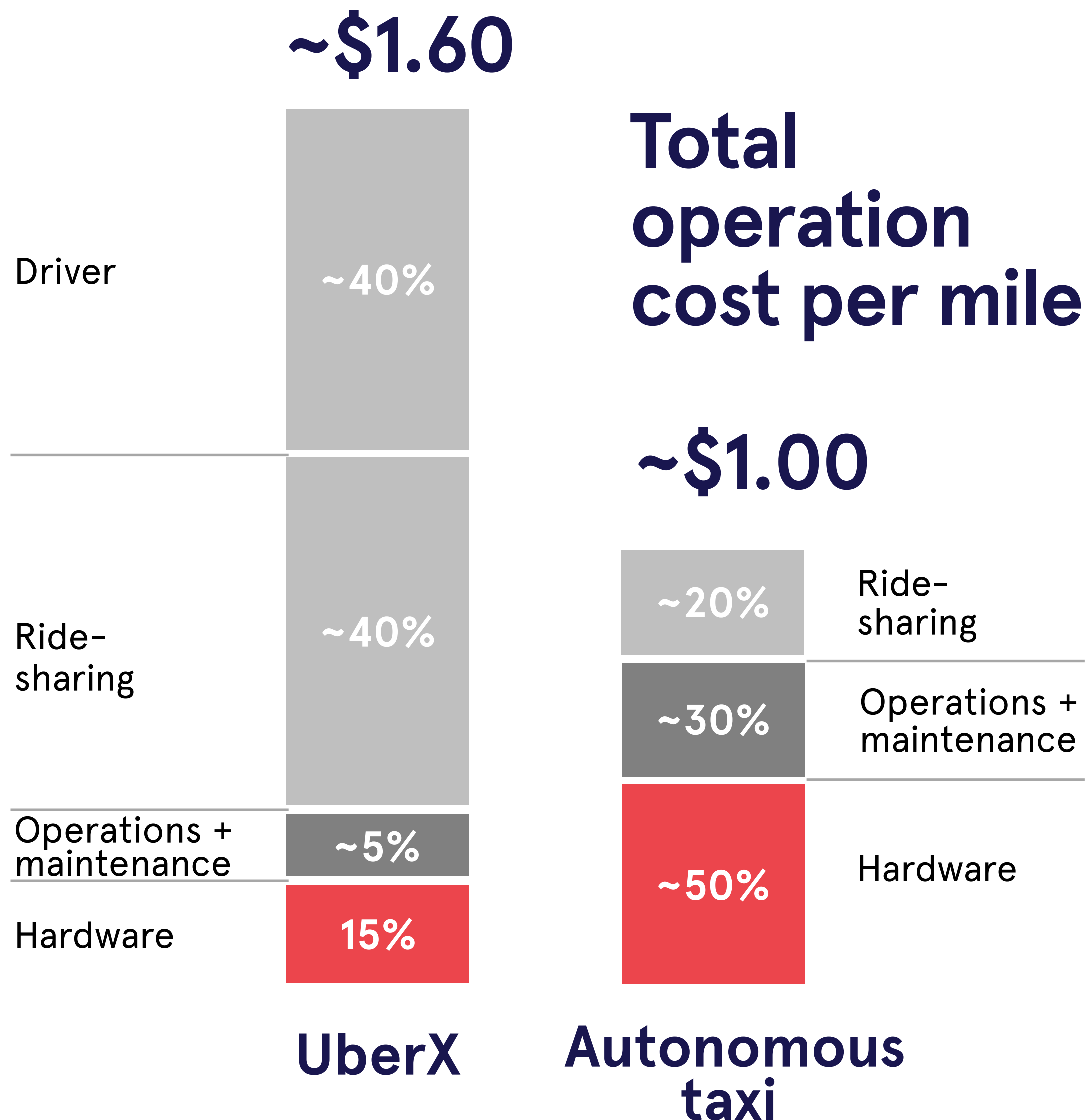
Autonomous cargo trucks and trailers



Bird Zero

Revamped scooters built for robustness and longevity





Source: McKinsey, BCG, Economist

Hardware will define the profitability of the next generation of mobility:

Utilization Longevity Operating Cost

Mobility systems will continue to move towards more shared, commercially operated systems. These will be more reliant on the hardware's ability to maximize its output and be fit for the job.

A white Youibot commercial vehicle inspection robot with a blue robotic arm and camera, positioned next to a large tire.

Youibot

Commercial vehicle
inspection robots

Supported by a new generation of infrastructure

Infrastructure has proven to be just as important
as the hardware itself, leading to new, high growth
businesses that support the future of mobility.

A cyclist in black gear and a helmet stands next to a white PushMe instant recharge pod. The pod has a blue and white design with a QR code and four blue circular ports. The background is a plain white wall.

pushme[®]
energy in motion

PushMe

Instant recharge pod
network and electric
bikes

A Charge Point electric vehicle charging station with a black and orange design. A hand is holding a smartphone with the Charge Point app open, positioned near the station's screen. The station is outdoors on a grassy area with a building and trees in the background.

Charge Point

World's largest electric
vehicle charging
network



Electrification has created **new** **battlegrounds** for personal vehicles

Electric vehicles have shifted expectations and opened the door to new industry players, changing the dynamics within the competitive automotive industry.

Battery electric vehicles have great DNA

Tesla (and now other automakers) have taken advantage of the architectural benefits of electric vehicles that amplify the qualities buyers love most.

Instant and linear torque

Natural driving dynamics with low center of gravity

Top rated in crash and safety tests

Always on connectivity

Lower operating costs

Less servicing and maintenance



▼-0.5%

Global personal
vehicle market

▼-1%

China personal
vehicle market

▲+62%

China EV market

China EV is booming against a backdrop
of global personal vehicle decline

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**Less complex
power train**

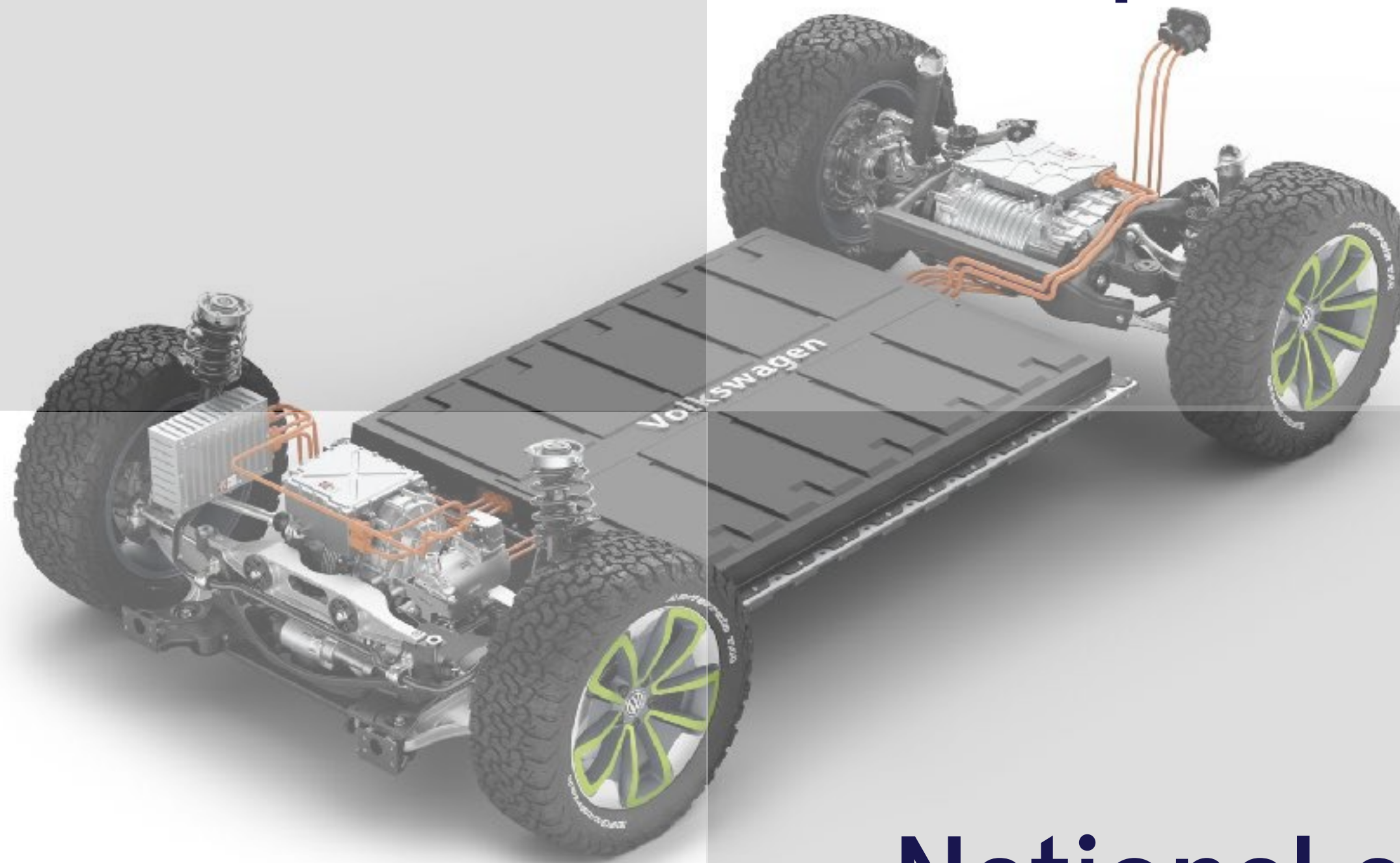
**Lower
manufacturing
footprint**

**Lower
barriers to
entering
the market**

Making an electric vehicle has proven more straightforward than internal combustion engine vehicles, making it easier for new players to enter the industry.

**Battery price is
dropping**

**National and
local government
incentives**





486 EV makers in China

Including 9 unicorns and \$18B in investment since 2011

The China EV market has become increasingly competitive, racing to capture consumer demand over the last few years.



EV makers competing on experience and ecosystem

Manufacturers are creating more than just a vehicle in order to differentiate themselves. You don't just buy a car, you buy services, software and experiences.

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Trends 2019



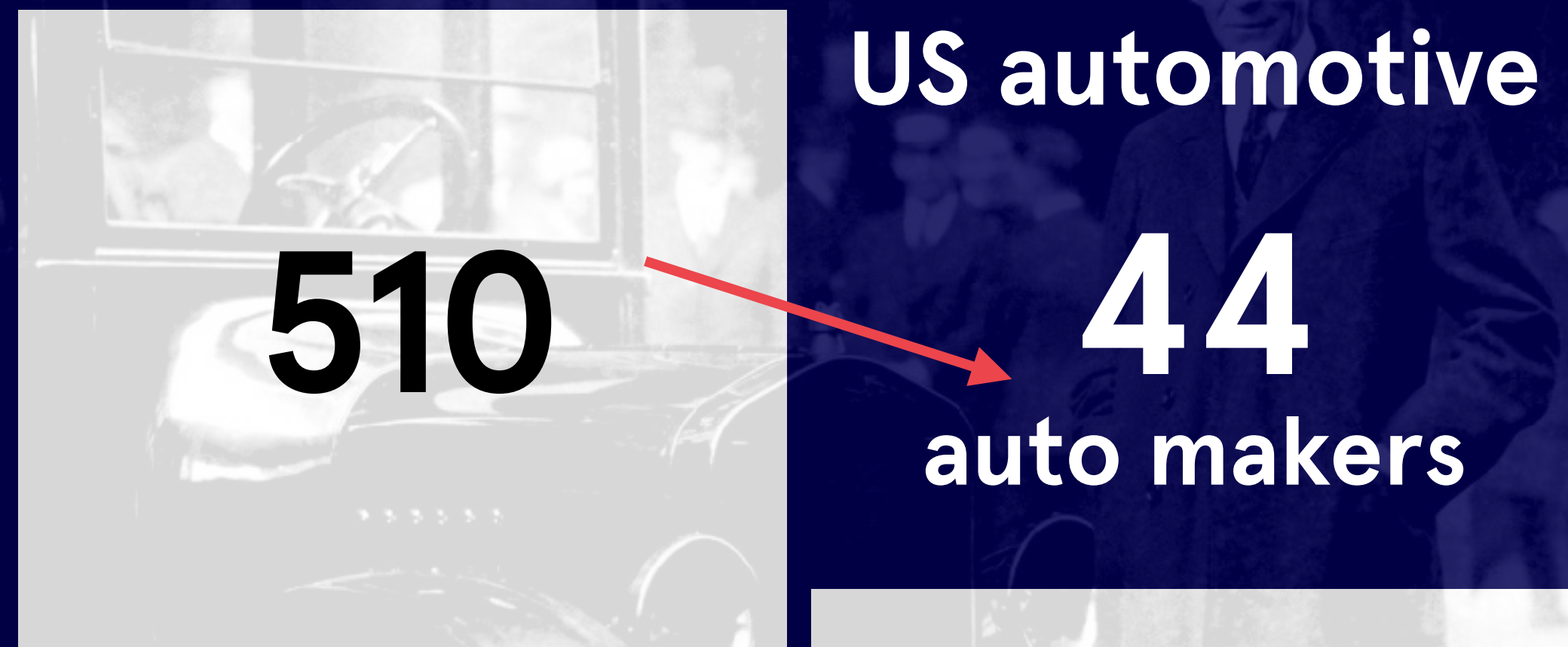
NIO
Members only clubs
for new EV owners



Tesla
Dog mode for pets
alone in the car

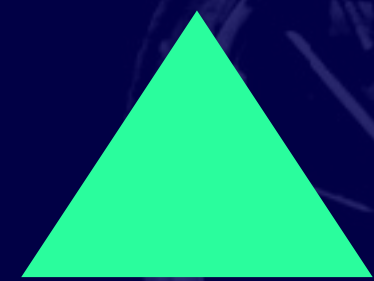


Byton
Full width in-car screens
and experiences



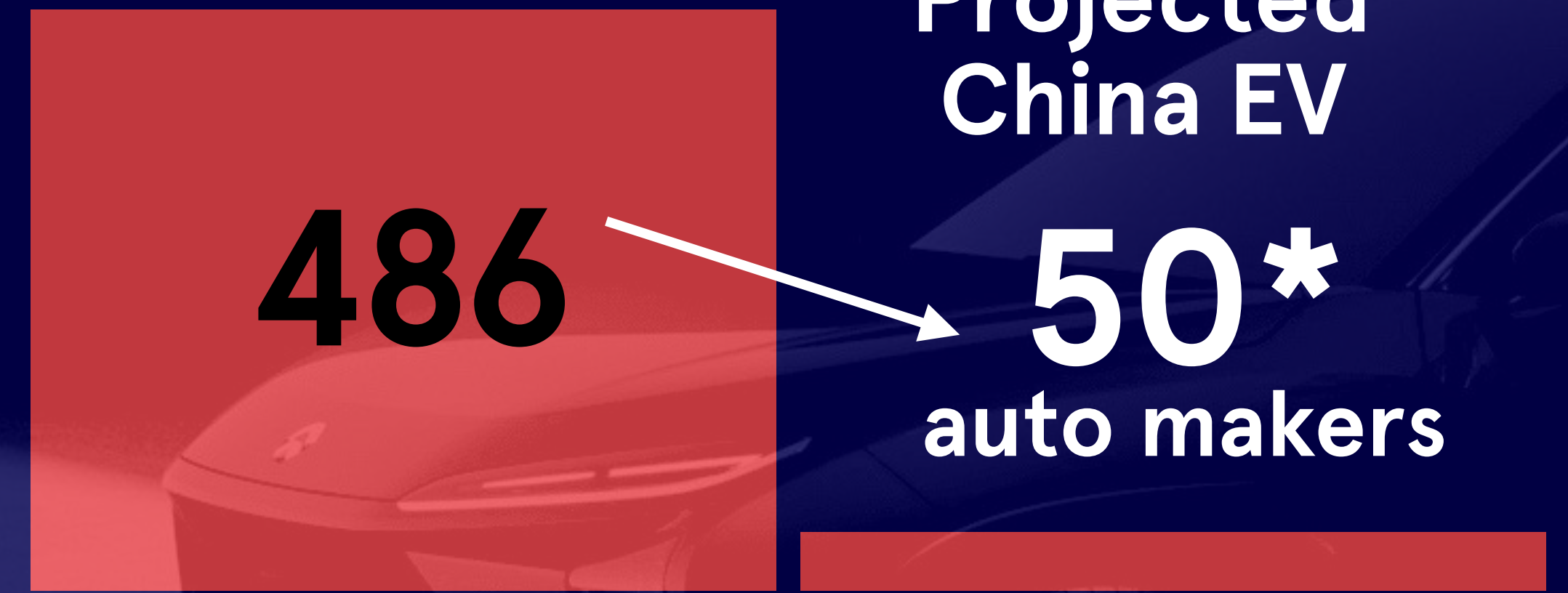
1913

1929



20%

CAGR US industry
volume growth



2018

2025



38%*

Projected CAGR EV
China volume growth

**A familiar bubble about to burst,
but happening much faster and
with lasting effects**

The Chinese EV market is expected to grow but there are clear signs of massive consolidation in the coming years. These changes mirror the US automotive industries growth and consolidation of 100 years ago. The results will shape the global automotive landscape.

/03

HAXHealth



Health care is unbundling, creating opportunities for non-health companies to disrupt existing models

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Trends 2019

Big tech

Big tech companies are engaging differently with health care, health data and the FDA.

Consumer

Consumers have more access to at-home health information through at-home tests for everything from fertility to allergies.

Retail

Retail has taken advantage of new ways to provide medical services on-site and create one-stop shops.

Insurers

The insurance industry is adapting with new tech-focused insurance companies like Oscar Health emerging.

Apple Watch has become a symbol of a new age in digital health regulation

Apple launched the 4th version of the Apple Watch, which has De Novo FDA approved EKG monitoring, in 2018.

Other tech companies are also developing FDA-grade wearables, including Fitbit, Aetna, Verily, J&J, and Garmin.



verily



Pear



Consumer health testing kits available on retailers like Amazon for at home use.

A new generation of testing, monitoring and rehabilitation products allow for a more convenient patient journey while also relieving the burden on the healthcare provider infrastructure.

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seein
health

Seein Health

FDA cleared at-home fertility testing



 **EverlyWell**

EverlyWell

At-home allergy testing available on Amazon, CVS



bisu

Bisu

Dietary health testing through urine analysis



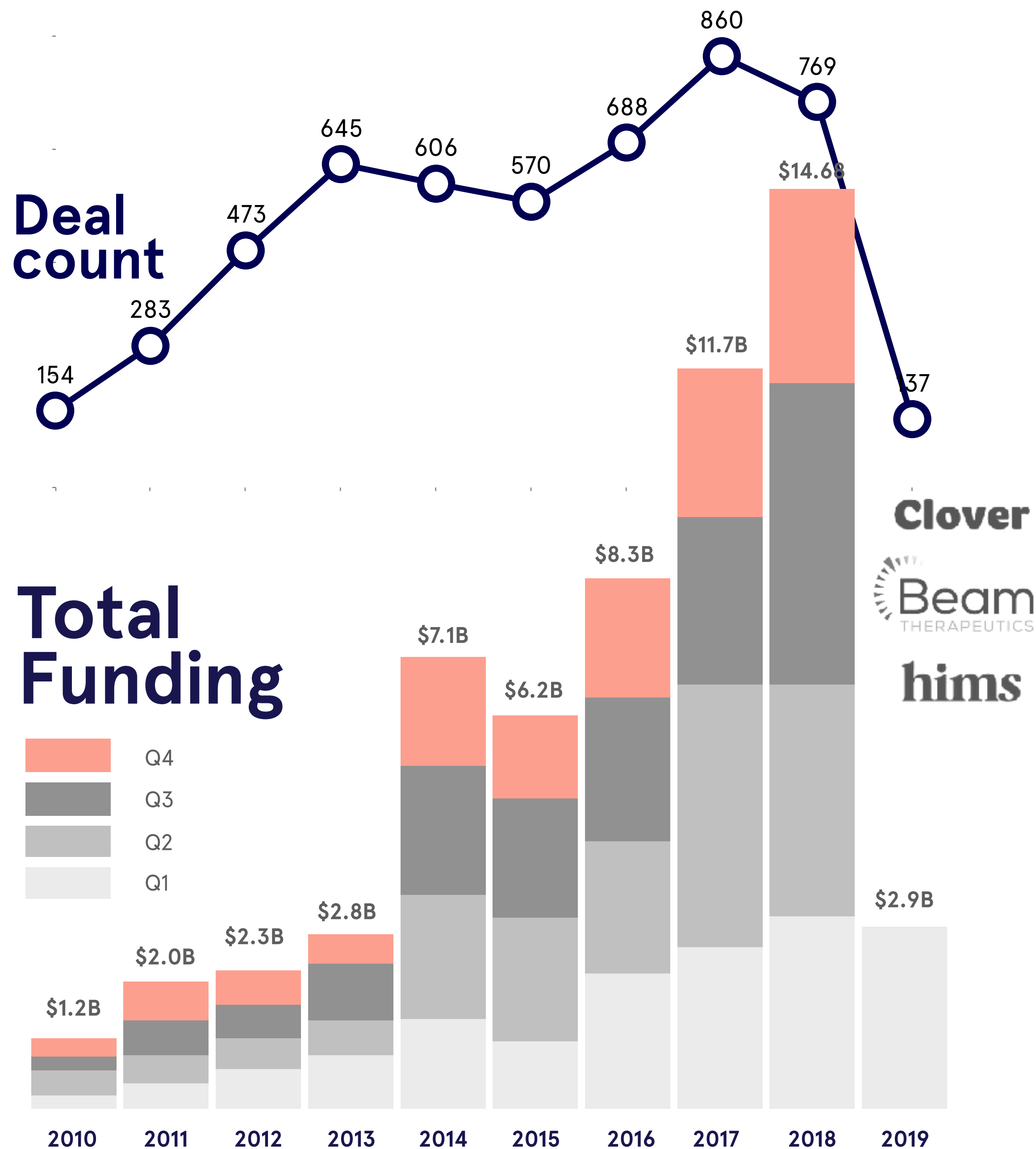
The first of many **AI-driven software** as a medical device (SaMD) offerings



IDx is the first ever autonomous AI system cleared by the FDA to provide a diagnostic decision for diabetic retinopathy and recommend further evaluation with a specialist.



A record year for health tech funding



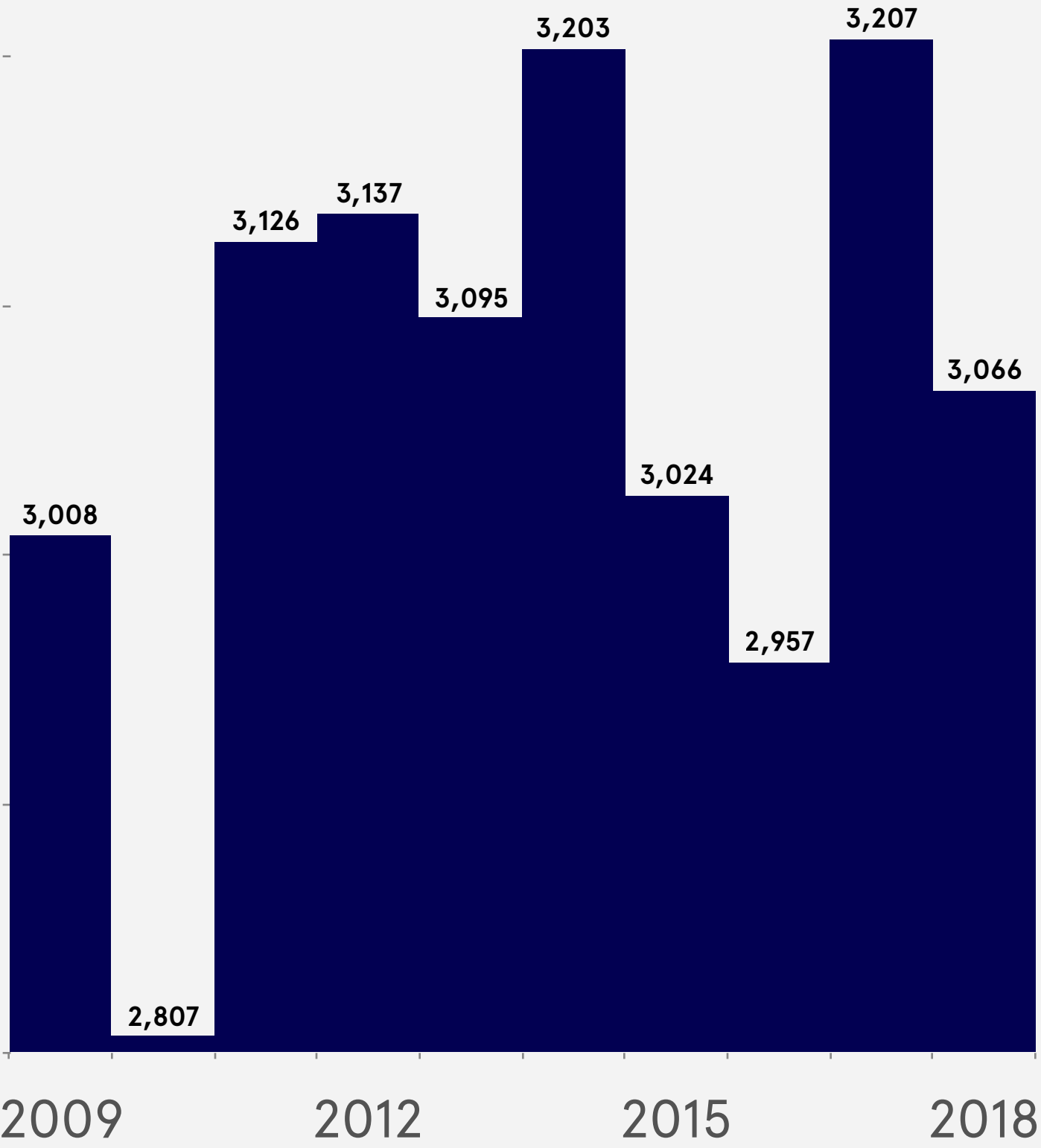
Source : Startup Health

VC funding into health care hit \$14.6B in 2018. Device deals were \$4.1B in 2018, up 40% from \$2.9B in 2017, led by a surge in surgical robotics. (Silicon Valley Bank data).

2018 also saw numerous biotech IPOs and the potential for a positive investment trend.

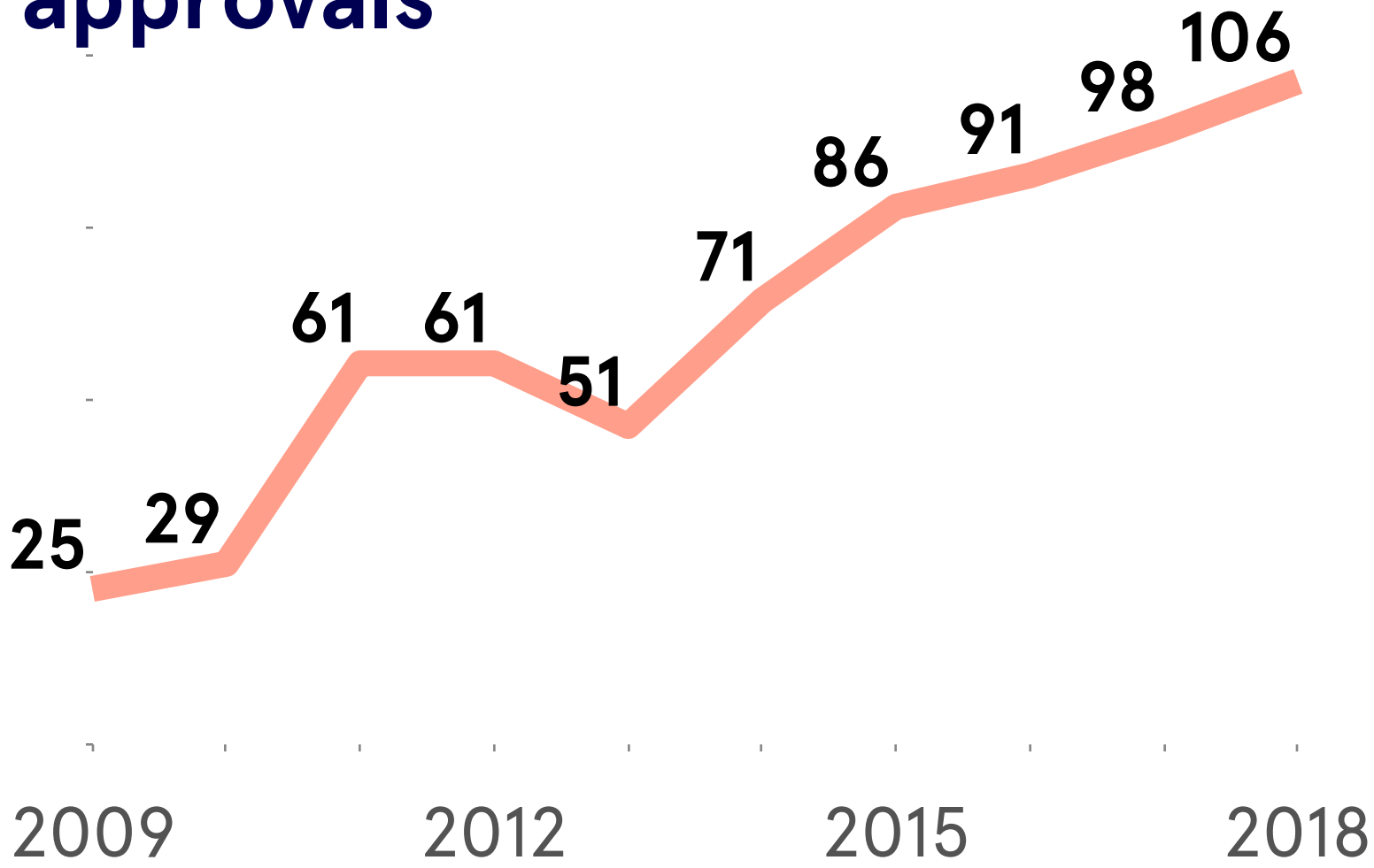
FDA 510(k) is becoming more supportive of innovation

Number of 510(k)s cleared



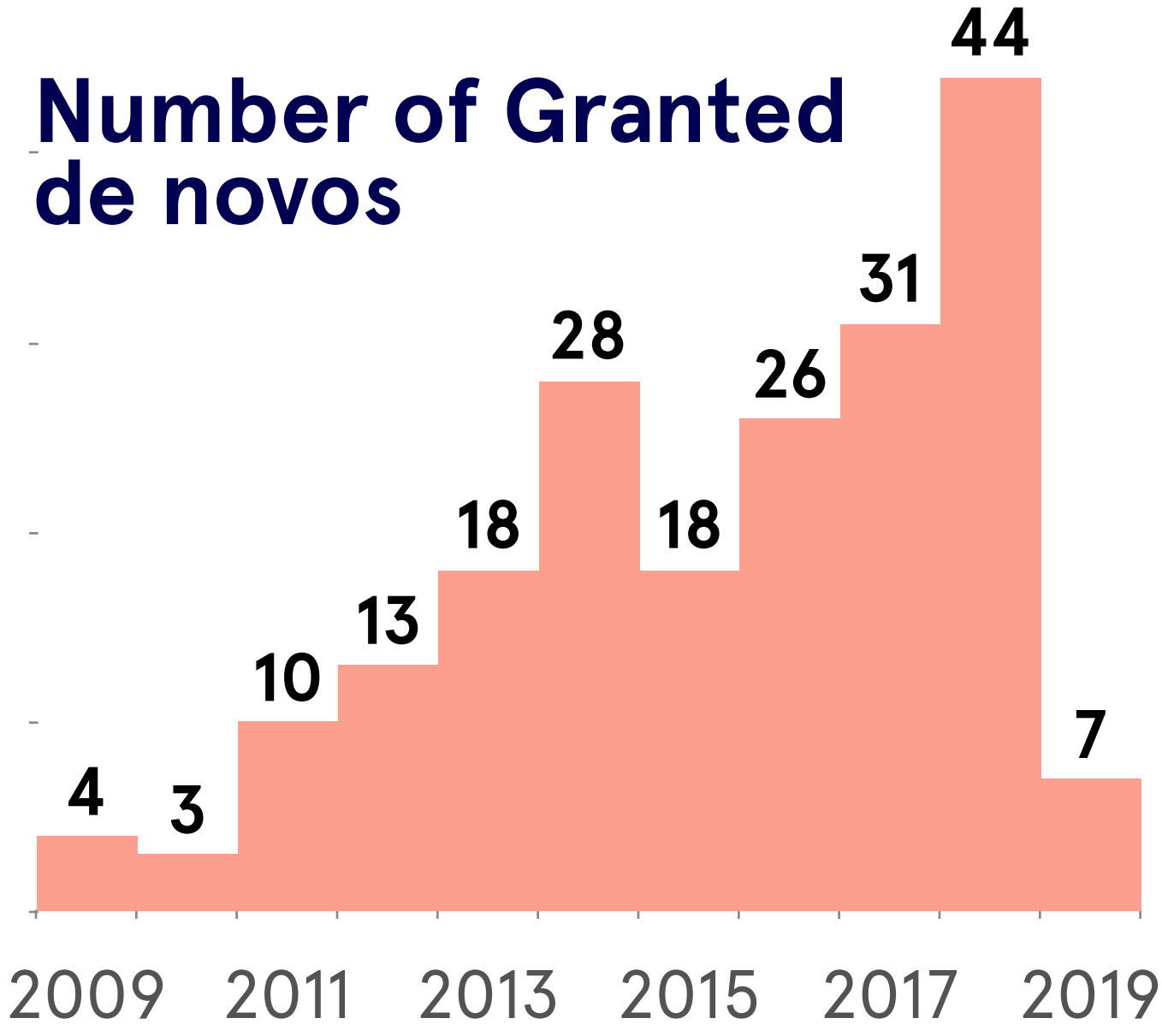
Source : William V. Donovan

Novel device approvals



Source : FDA

Number of Granted de novos



There has been an increase in class II and class III medical devices going through the de novo process due to the availability of new technologies. With data showing that de novo pathways tend to lead to more successful exits and higher deal values, being novel and complex is no longer a bad thing.

Successful companies are improving the following areas

If you look at what has been driving the success of startups in the medical technology and medical device spaces, the core tenets are consumer access, cost and improved outcomes. These factors are required for successful fundraising and go-to-market execution.



Access



Cost



Outcomes

Machine learning powered hardware is making a huge impact on access to healthcare

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AI/ML has opened up a world of potential capabilities for medical device companies.

These companies are capitalizing on machine learning technology to provide improved, immediate care in more accessible settings, not just in the clinic.



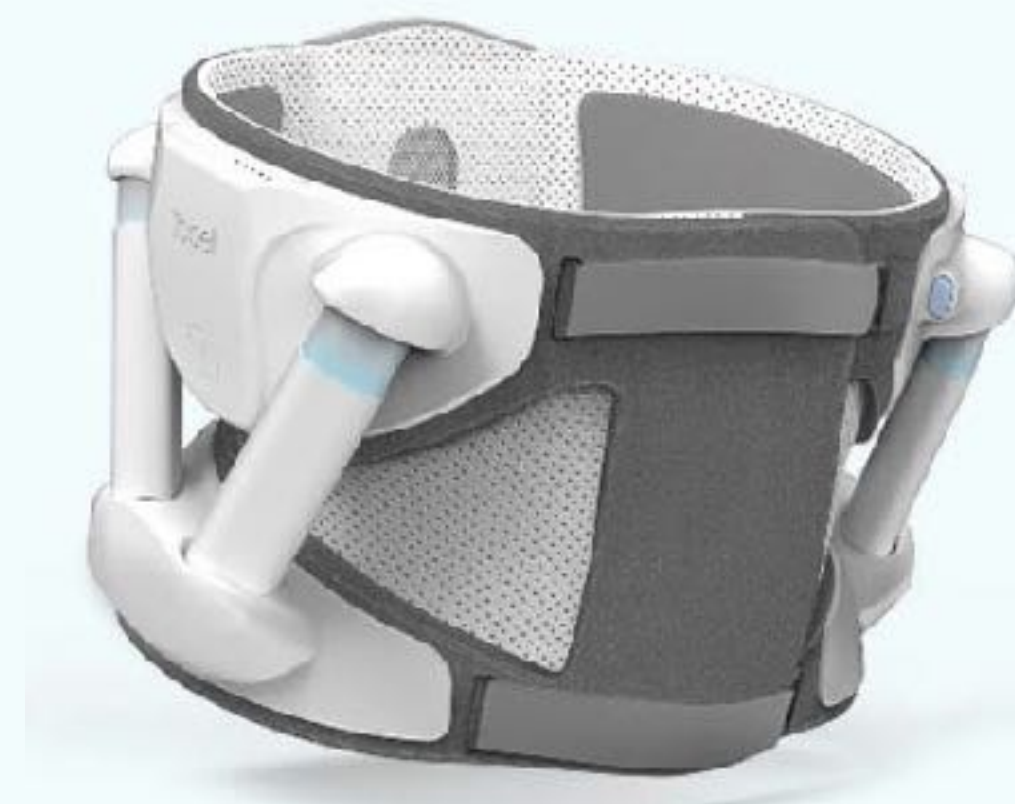
Feel

Continuous anxiety and depression monitoring and interventions



Axem

The first brain-sensing headset for neurorehabilitation



Japet

Robotic equipment offering advanced treatment of lower back pain



KINEXCS

Monitoring solutions to enhance at-home rehabilitation



Strados

Monitor for respiratory health management



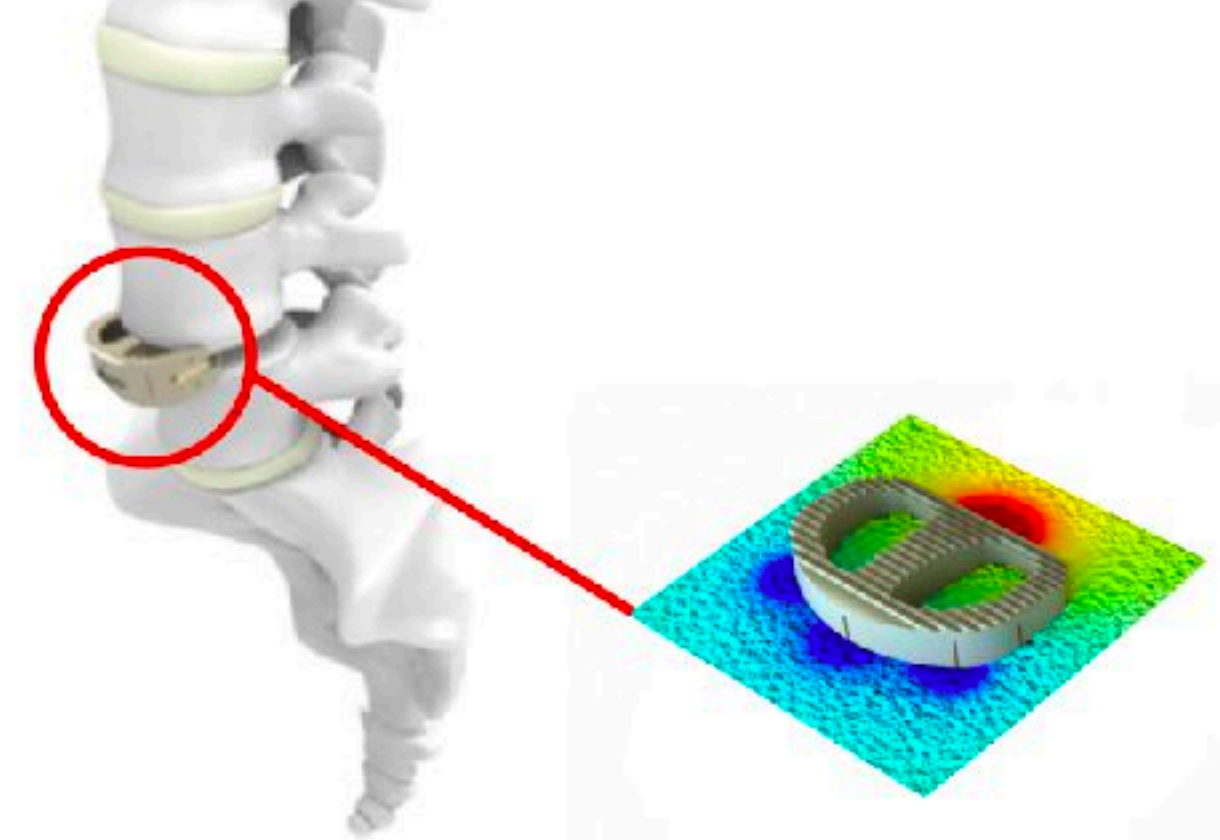
Butterfly

Pocket sized medical imaging device



Zennea

Therapeutic sleep wearable for snoring



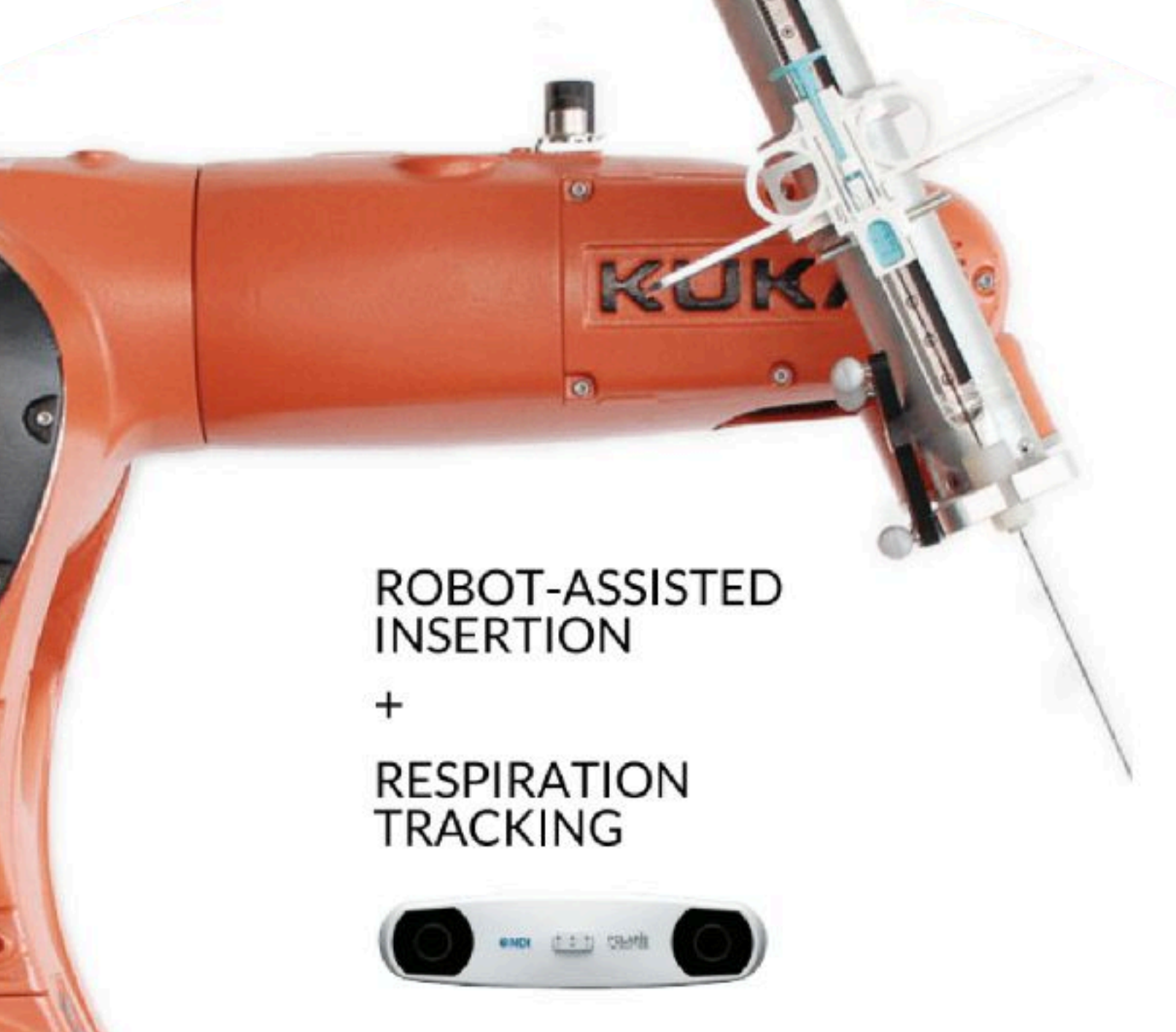
Intelligent Implants

Wireless electronics that steer and monitor bone growth

New sensing technology can dramatically reduce costs for providers

Improved sensing technology is giving patients access to information that they may not currently have outside of a clinical setting.

The potential for improved outcomes is vast with improved wellness at one end of the spectrum, and avoiding a life-threatening event through advanced forecasting at the other.



ROBOT-ASSISTED
INSERTION

+

RESPIRATION
TRACKING



Pinpoint

Robotic aid and support for
precise surgeries



NERv

Detects gastrointestinal leaks
after surgical procedures

And impact outcomes during and after hospital care

New technologies are creating less-invasive options for pre- and post-monitoring as well as diagnosing more critical conditions, including surgical re-sectioning (Nerv) and tumor detection (PinPoint).

Microfluidics continue to power new possibilities in health, optimizing cost, access and outcomes

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MF have the ability to extract large amounts of valuable data from a small sample, improving access, outcomes and cost. In the future, point-of-need testing will streamline consumer access to diagnostic information, with implications for human health and beyond.

Bisu

Dietary health testing through urine analysis



Zio Health

Biosensor platform for bodily fluids



Sight

Blood count device for point-of-care



Biomeme

Mobile, real time PCR platform and devices



BBB

Devices for early stage diagnosis and monitoring



Bitome

Compact and portable chemical analysis tools



/04

HAV B2B



Technology drives growth by increasing productivity in two different ways

Making
processes
more efficient

HAXEnterprise

Sensor enabled software

Changing the
process

HAXIndustrial

Robotics and automation

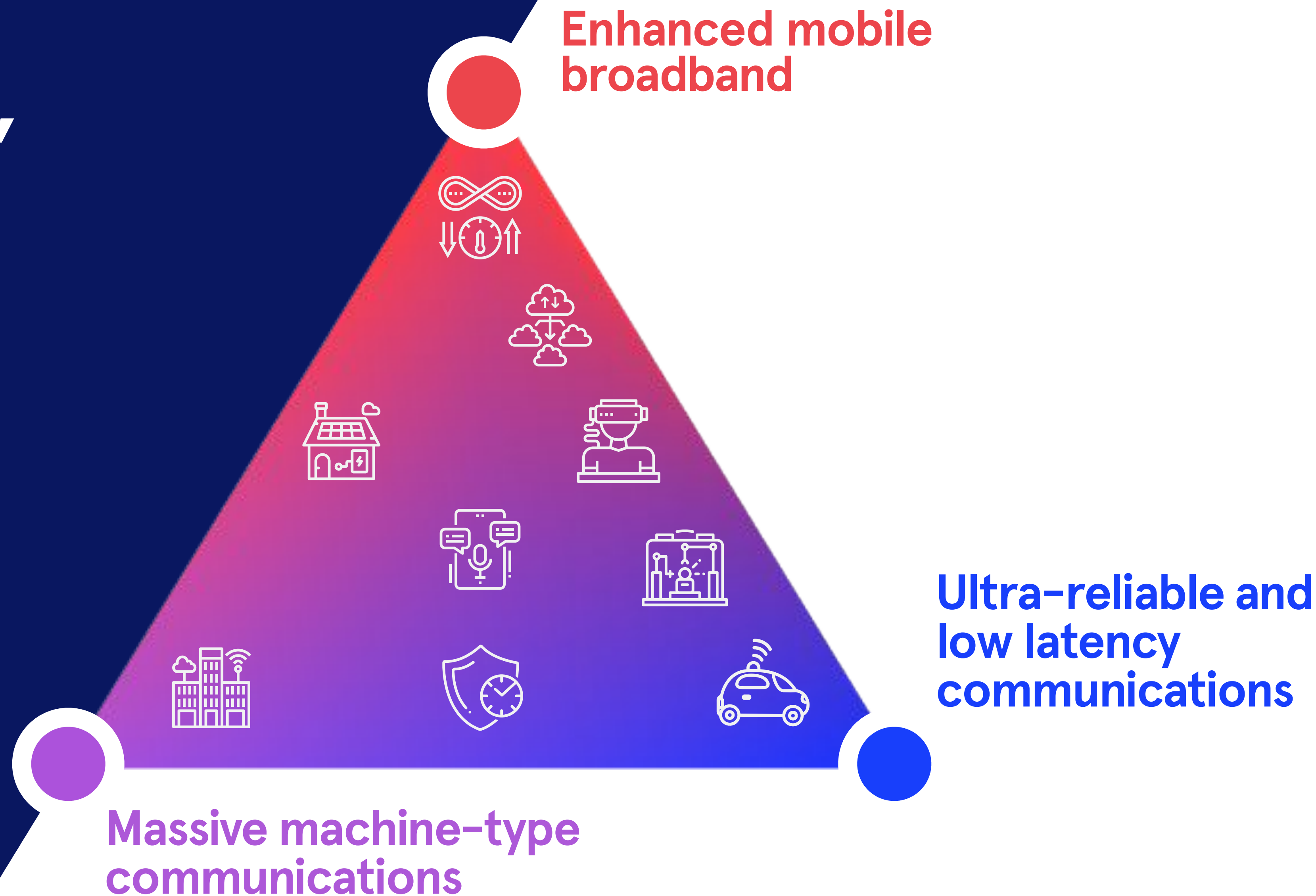


5G will be a historic
single factor
technology
improvement
for B2B tech

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5G is not one single use case,
it is an
amalgamation
of three,
enabled by
different
technologies

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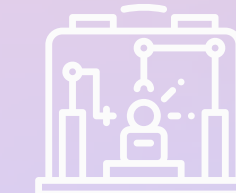
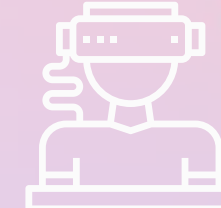
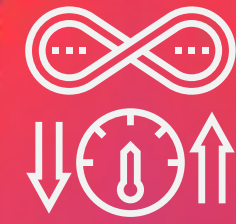
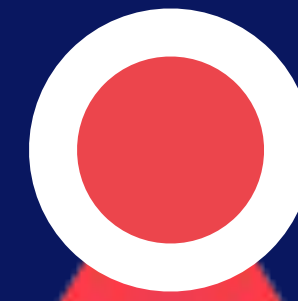
Source: International Mobile Telecommunication - IMT 2020

Much of the
hype around 5G
is **consumer-
focused**

**Enhanced mobile
broadband**

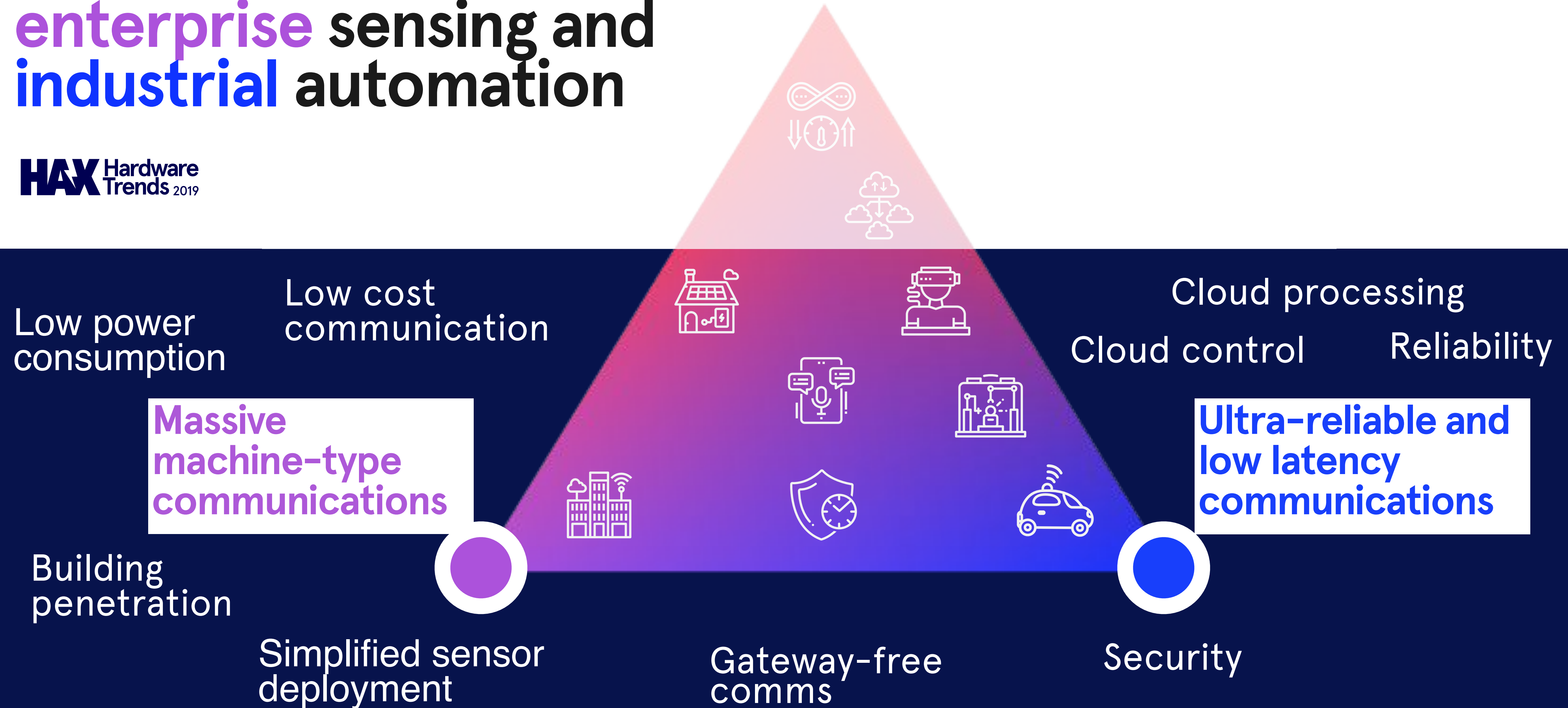
Gigabits
/second

Work and play
in the Cloud



The true value lies in enterprise sensing and industrial automation

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Sensor deployment barriers are disappearing

Smart meters
Pipeline management
Agriculture sensors
Smart cities
Building automation
Smart grid
Asset management
Asset tracking

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Simplified
sensor
deployment

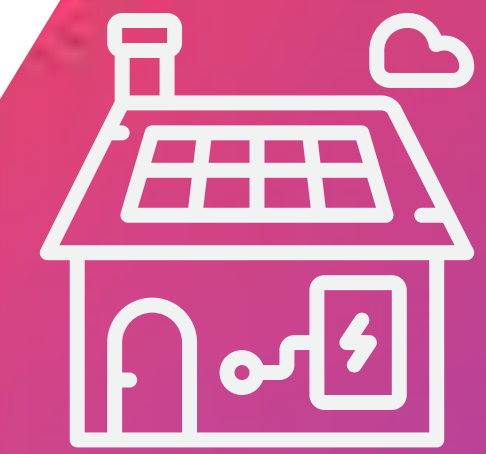
Low cost
communication

Low power
consumption

Building
penetration

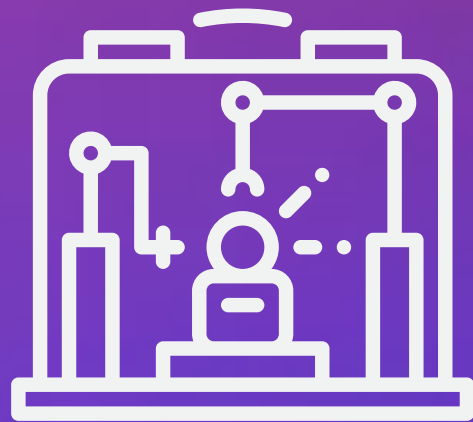
**Massive
machine-type
communications**

Gateway-free
comms





Cloud processing



Cloud control

Reliability



**Ultra-reliable
and low latency
communications**

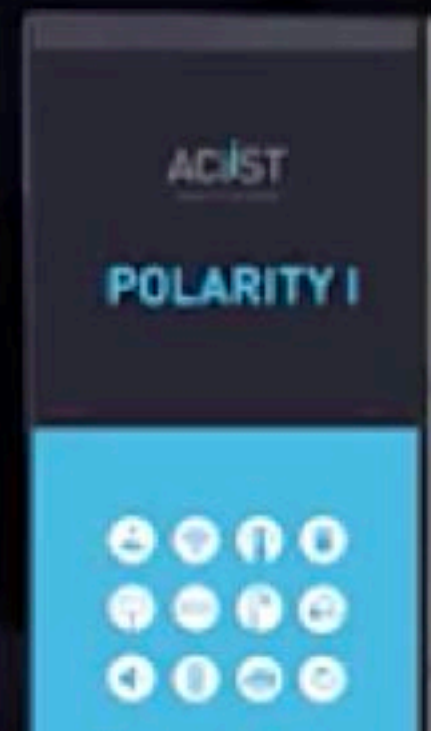
Security

Remote access and control enabled technology

Applied augmented reality
Remote operation
Service robotics
Gateway-free comms
Critical controls
Autonomous fleets

5G deployment challenges created new opportunities for technologies to scale

ACiIST



ACiIST

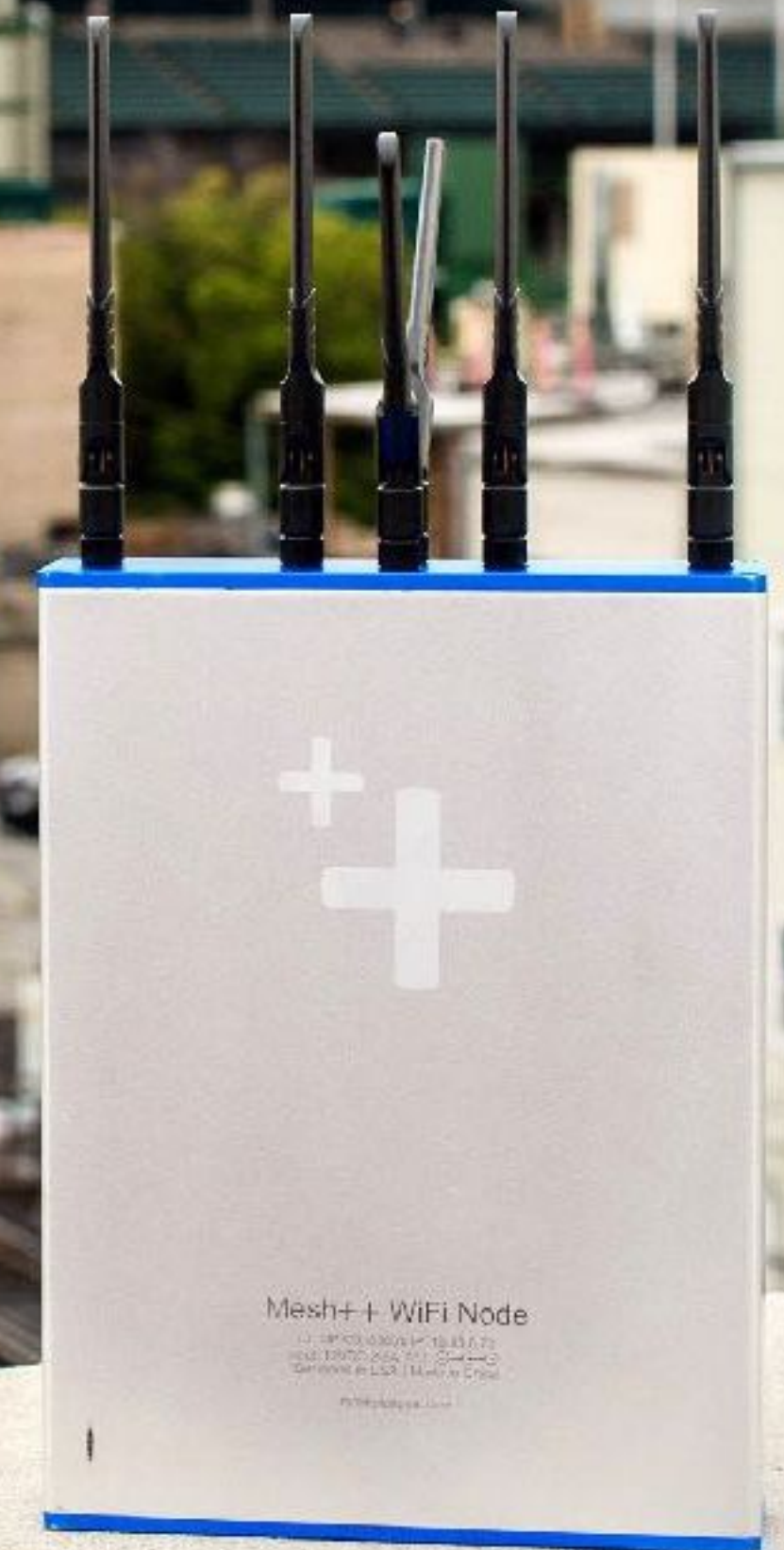
Smart city & IoT
connectivity infrastructure

IOT devices
Smart-Light
CCTV
Sensors
Air&Weather
Wi-Fi

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Trends 2019

Mesh++

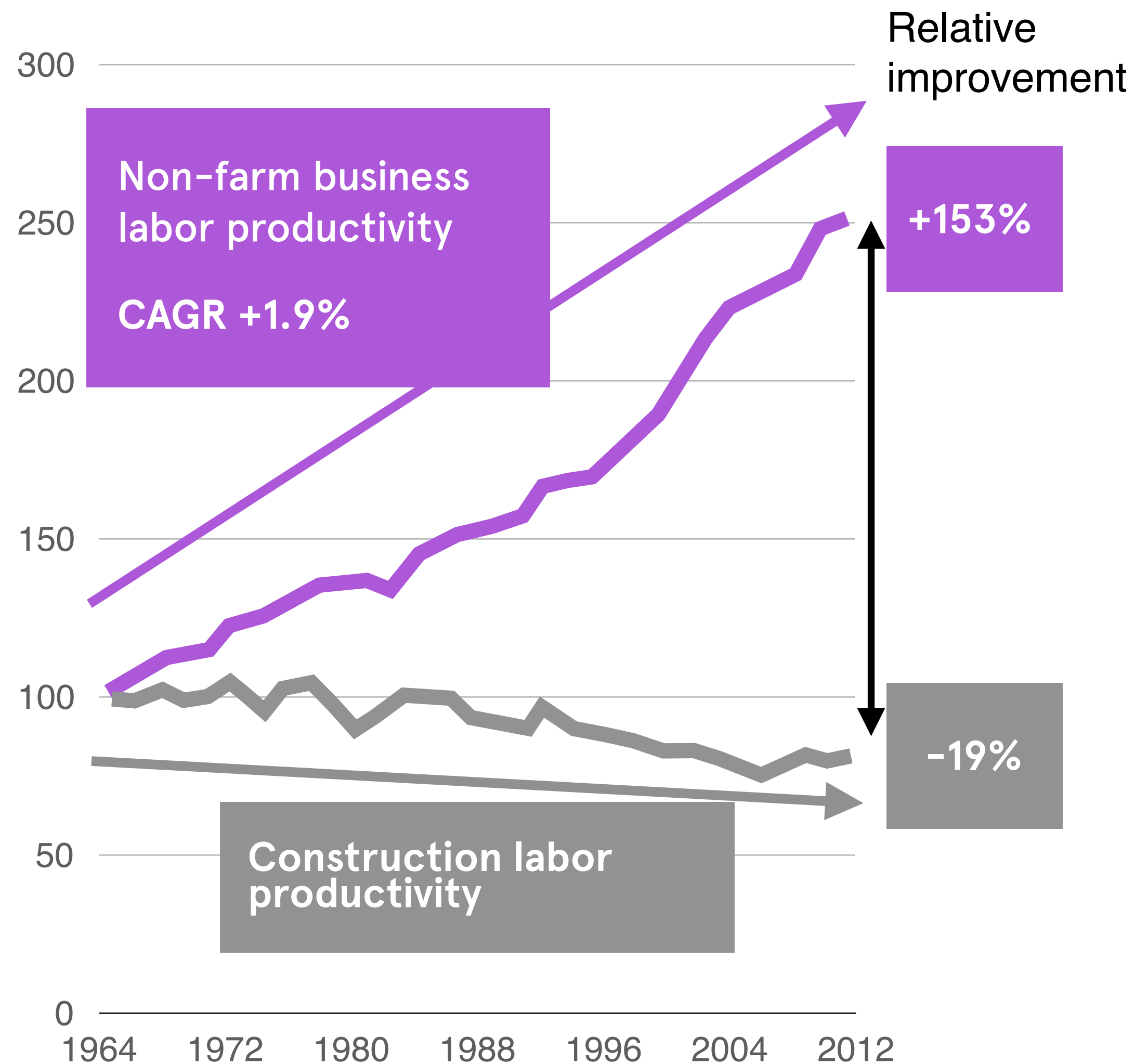
WiFi anywhere with self-
powered mesh nodes



HAXB2B Construction



Index of US labor productivity



Construction labor productivity is not just lagging, it's declining

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Yet the industry is set to double in size in the next 20 years.

Construction hard facts

Construction's productivity problem is amplified by the fact that we always need more of it. The industry needs to build more infrastructure for more people, but with less money and less labor.

200K people are added
daily to urban
areas

50% of general contractors
struggle to find
experienced labor

\$1TN financing shortfall
to keep up with
demand

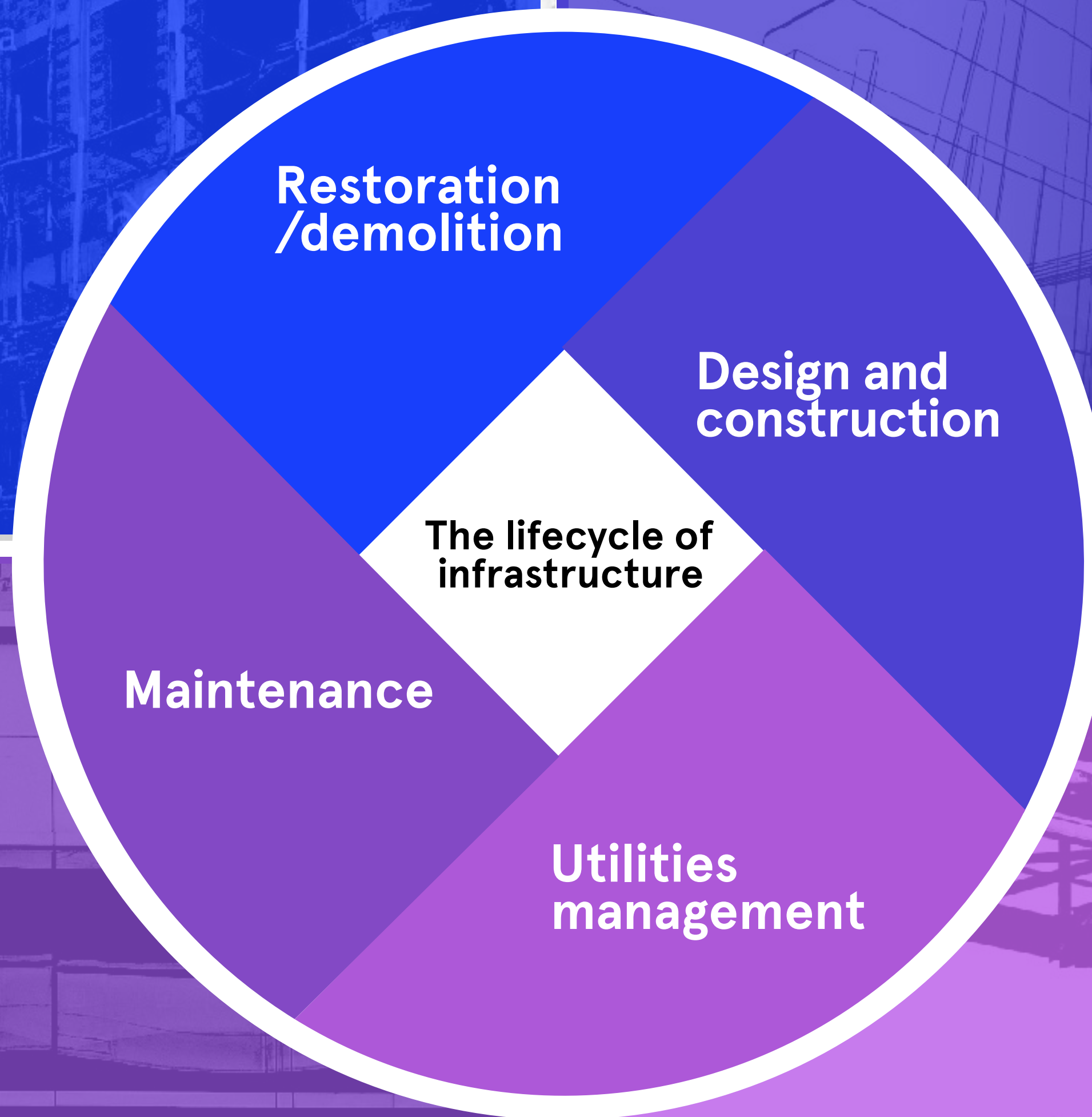
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Source: http://www3.weforum.org/docs/WEF_Shaping_the_Future_of_Construction_full_report_.pdf

\$23B*

\$6B cost of demolition
+ \$17B cost of disposing
demolition waste/year

\$1.3T*



\$340B*

+ \$51B (cleaning
expenditure in the US)

\$369B*

residential and
commercial utilities
expenditure in the US

*US buildings

To comprehensively solve the construction productivity problem, we need to think about the entire lifecycle of built infrastructure.

A building needs to be thoughtfully designed and constructed, run at optimum efficiency, be maintained regularly to extend its lifespan, and then ultimately be restored and/or demolished to allow for new creation.

\$1.3T Design & Construction

Productivity is severely affected by real world variability

Rebartek

Robotic rebar pre-fabrication

Mechasys

Digital projection and positioning tools

Shape Measure

Automated scanning and cutting for flooring

Construction occurs in the physical world. Solutions for this industry can't be digital only; software needs additional sources of information from a variety of workflows to unlock new avenues for productivity.

As such, it needs a combination of sensors and hardware automation to gather data and take corrective action where required.

Breezi

Sensors for air filters to determine HVAC health



Flair

Intelligent vents to eliminate uneven heating and cooling in the home



Augmenting infrastructure to save cost and improve experience

\$369B

Utilities management

Whether it's the facade, the HVAC or the air filters, sensors have evolved to share new types of information.

This not only improves comfort for building occupants, but also presents significant utility cost benefits and reduces the pressure on infrastructure.

NotifAI

Protects your home from water, mold, and appliance related failures or disasters



Maintenance \$340B

New business models for continuous maintenance

Automation makes it possible to perform maintenance more frequently and for a lower price per unit. Interestingly, it also makes it easier for property management companies to offer traditionally dull and dangerous, value-add services on a recurring basis.

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Avidbots
Autonomous floor cleaning for large indoor spaces



Somatic
Robots that clean commercial bathrooms



Viabot
Modular robots that perform outdoor maintenance tasks



PlecoBot
Autonomous learning of glass skyscraper facades

Sustainability focused restoration, demolition and disposal

Eventually, infrastructure degrades and the end of the lifecycle requires management for removal and disposal.

Wastack

Analytics and management solutions for landfills

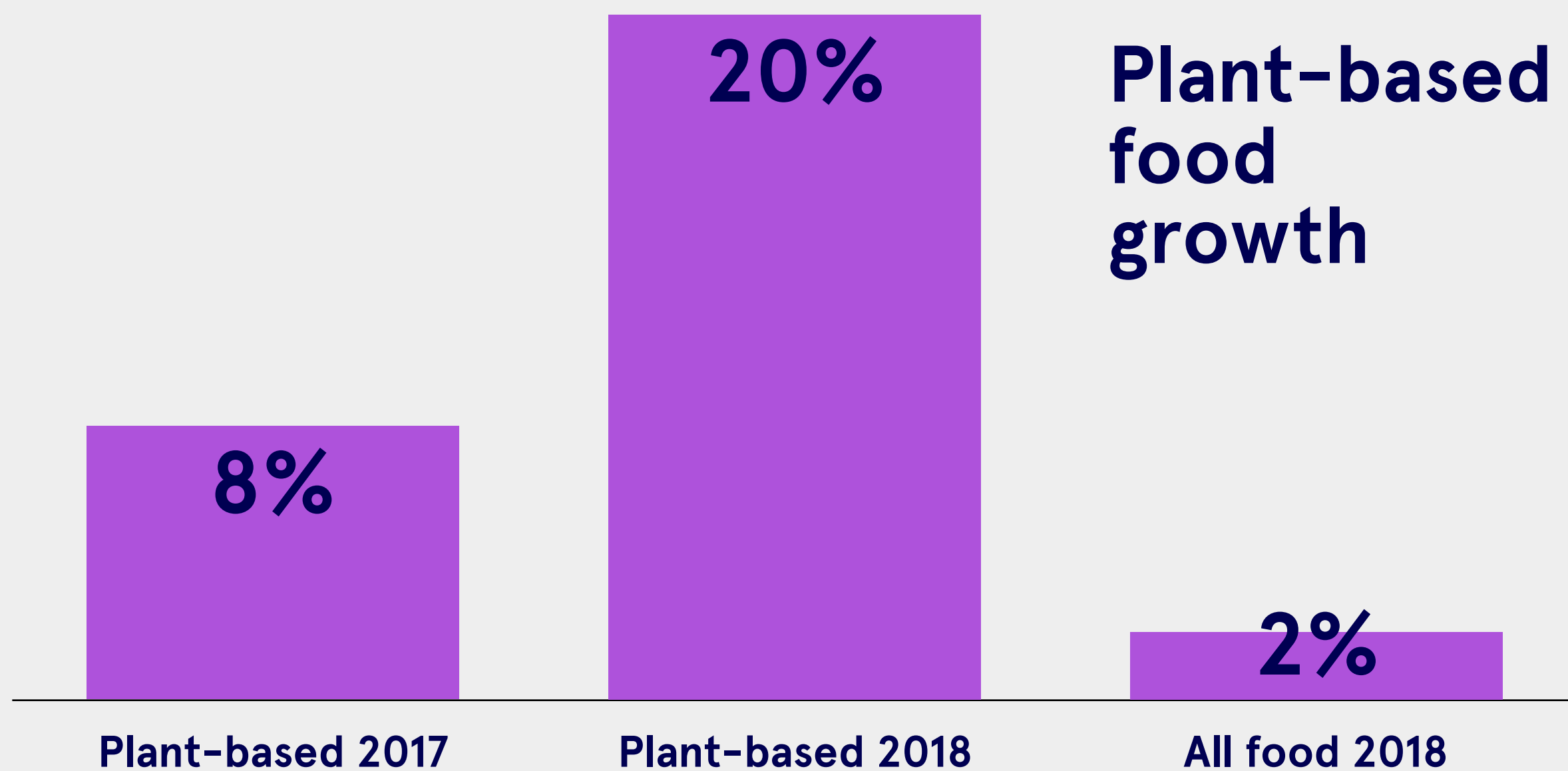
Craft Robotics

Machine vision and robotics for automating building facade restoration.

HAXB2B Agriculture

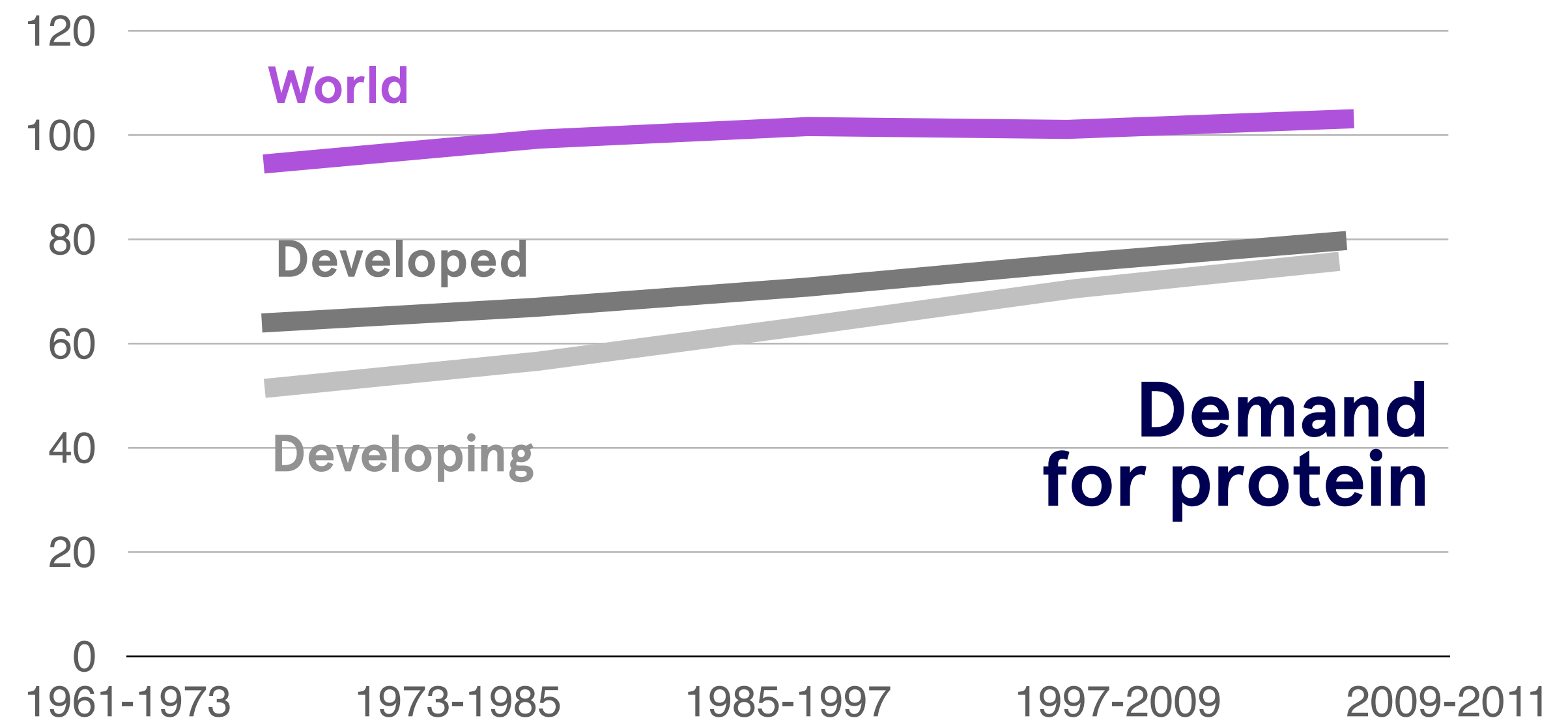


Plant-based protein is surging to support global growth

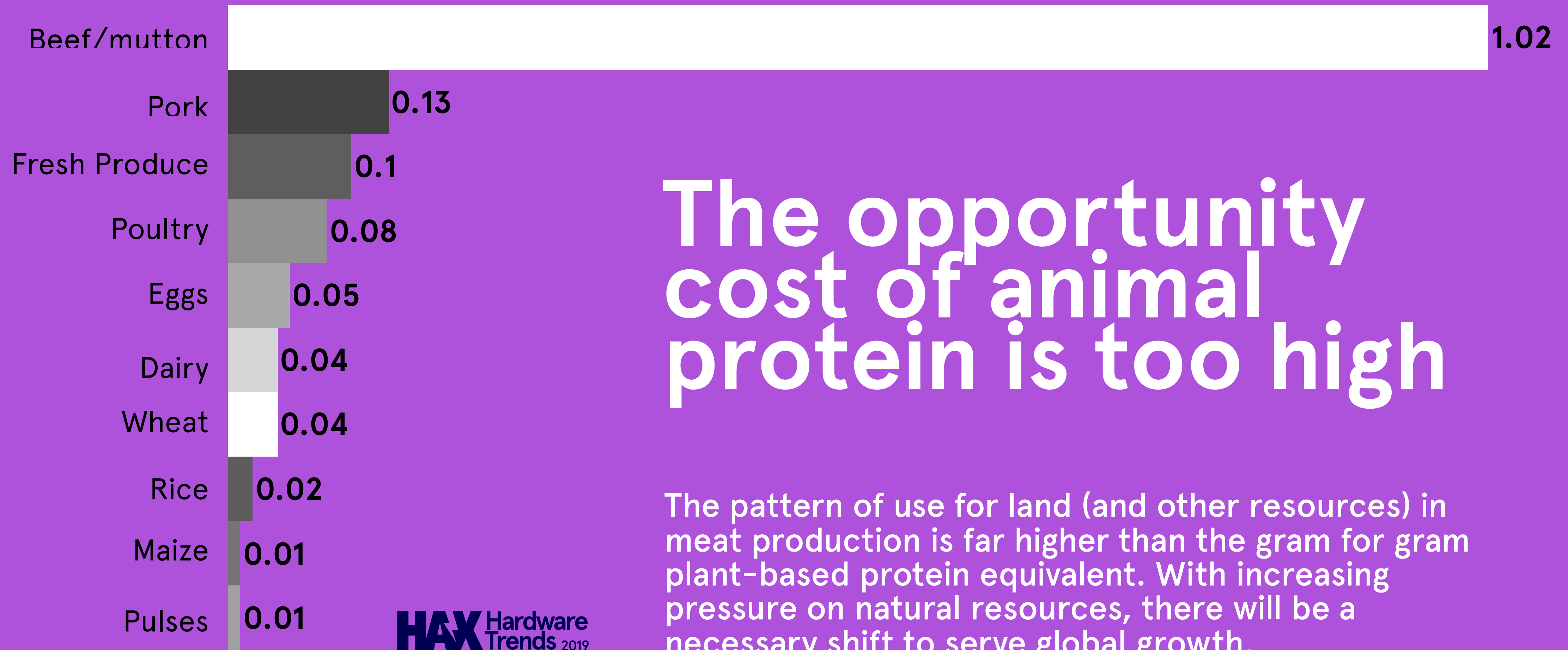


Plant-based protein had its coming-of-age moment in 2018. The growth of plant-based food products far outpaced the growth of all other food last year.

In the developed world, this trend is driven by consumer consciousness. In the developing world, it'll be driven by increased living standards and a demand for more complete nutrition



Land use per gram of protein, m²



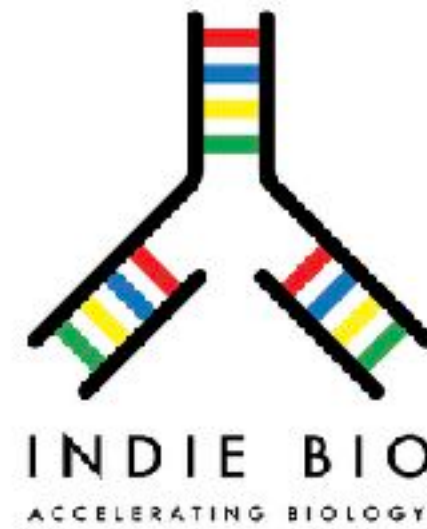
Source: Environment Footprint by Food Type (protein) – Clark & Tilman (2017)

SOSV

The most active early stage investor in agriculture in 2019

At SOSV, we have a deep-seated belief in supporting companies that build the food supply of the future. Our food and biotech focused accelerators have led the charge in backing some of the world's leading alternative protein companies.

Source: <https://about.crunchbase.com/blog/agtech-food-tech-agfunder-2019/>



Clara Foods

Egg proteins from
yeast fermentation

Not Company

Plant-based mayo,
milk and ice cream



Perfect Day

Animal-free dairy
from microflora



Abbot's Butcher

Plant-based meat
alternatives

Precision agriculture maximizes output with less input

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Ultimately, plant-based proteins are useful for shifting the end product from meat to plant-based. However, the raw materials required are still a product of farming. As a result, our emphasis on precision agriculture still remains.

Nortdetect

A lab on a chip offering soil testing for NPK optimization to reduce fertilizer usage and maximize yields.



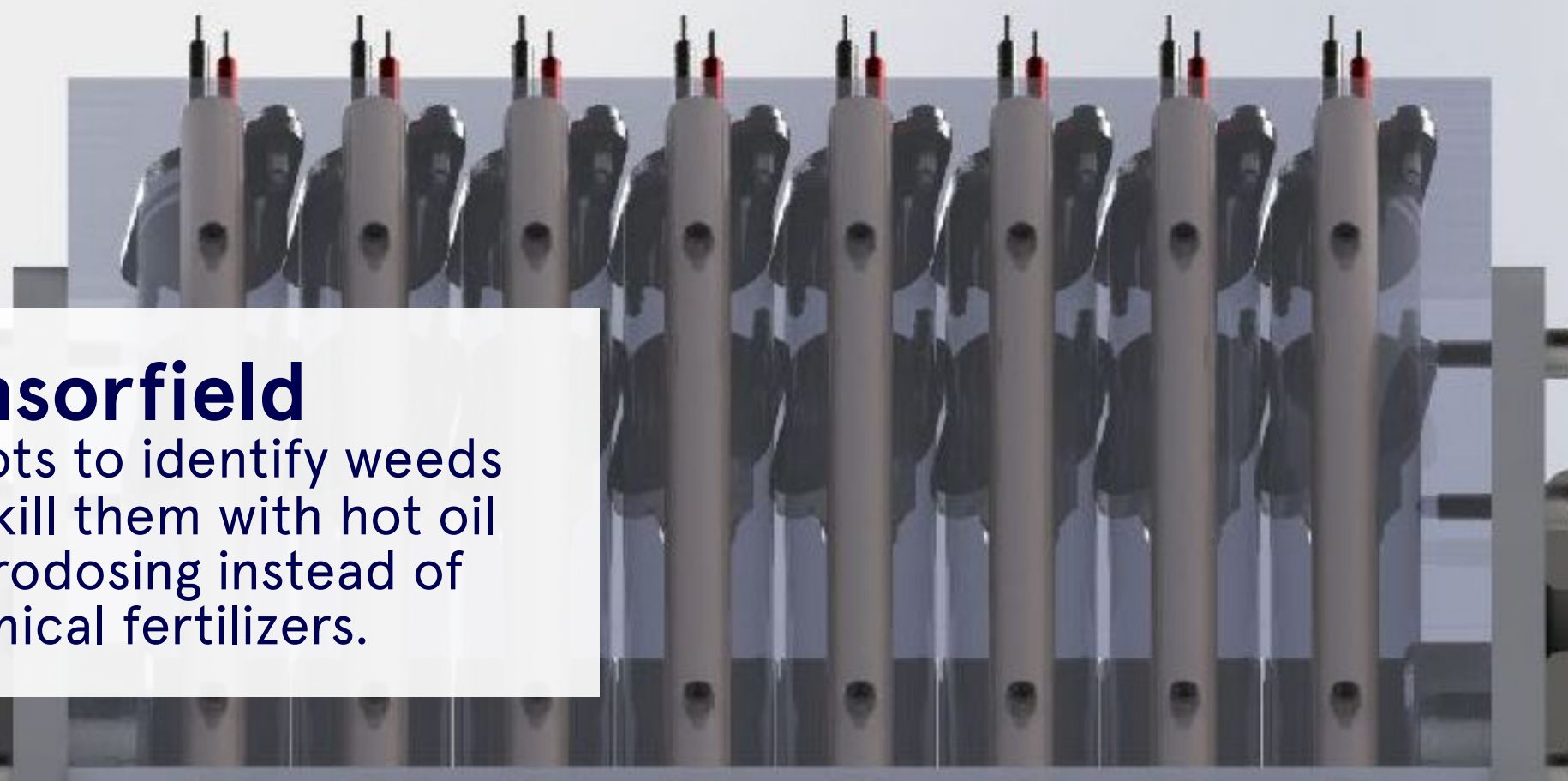
Forward Robotics

Autonomous VTOL drones for longer flight times and larger range coverage in agricultural operations.



Tensorfield

Robots to identify weeds and kill them with hot oil macrodosing instead of chemical fertilizers.



Apix

Sensor analytics and automation for beehive maintenance and colony health.



HAXB2B Manufacturing

In the future, every single component will have a real-time digital twin

The manufacturing sector is no longer as simple as offline and online operations. Instead it is fully integrated with real-time “digital twins” of everything happening throughout a supply chain.

Enabled by sensing in real time

The value of digital twins goes far beyond *where* something is. It enables deeper understanding and measures that indicate quality, efficiency and cost in the system.

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Sound



Vibration



Humidity



Visual



Temperature



RF signal

Deeper insight optimizes and prevents costly downtime

98% of organizations say a single hour of downtime costs over \$100,000.

Digital manufacturing systems were first used to prevent unscheduled downtime or high cost inefficiencies.

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Amper Technologies

Non-invasive performance
monitoring for manufacturers



Pulse Industrial

Monitoring for fuel savings
and downtime prevention
in industrial facilities

relayr.

Relayr

Internet of Things
middleware for industrial
digital transformation

M5 Stack

Modular product
development toolkit for
connected products and
equipment

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Particle

Fully integrated Internet of
Things platform for secure
and scalable deployment

Equipment as a **service** starts with **connectivity** and **sensing**

Connectivity and software integration enable new
business models that can continuously add value
and scale beyond the initial hardware.

Building trust across multiple stages and partners

Connected manufacturing systems are creating value across all stages of production, augmenting relationships and adding transparency between partners.

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AISight

Artificial intelligence to monitor machine state and usage in real time.



Smartex

Detecting and preventing defective production in the textile supply chain.

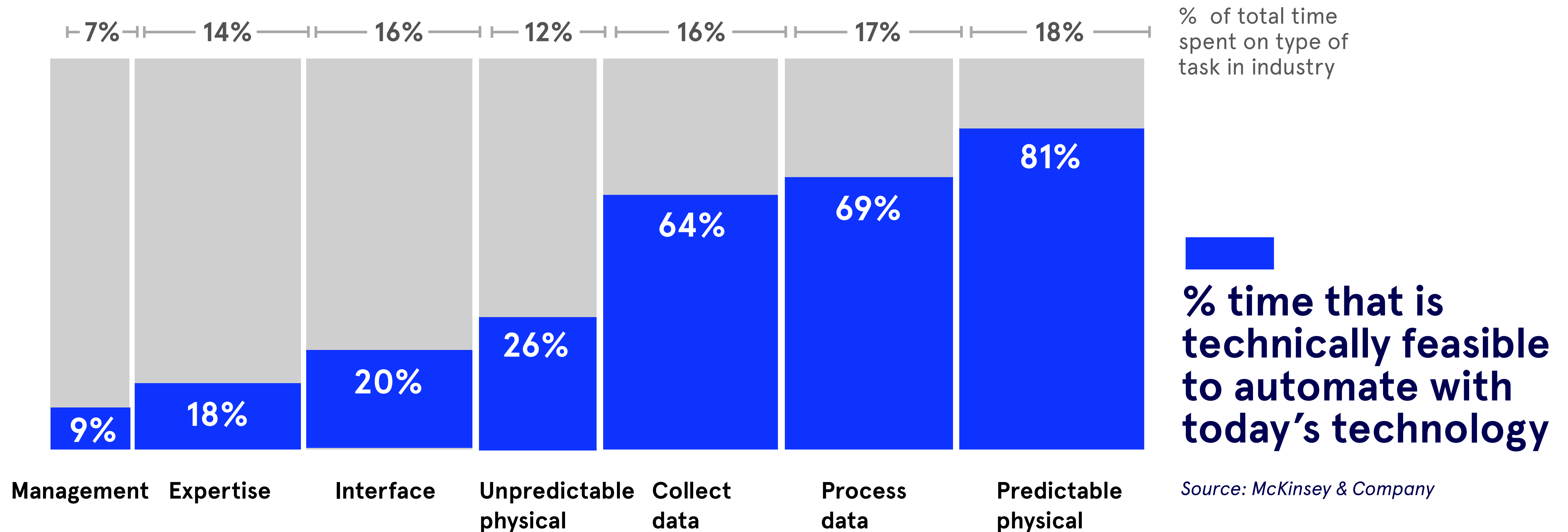
Making robots more like people



And people more like robots

More tasks are being automated but people and robots will need to work together for the foreseeable future

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Making people stronger, smarter and more consistent

Employers are only adopting technologies that are designed to work well with their employees, integrate into current work flows, and help employees perform more safely and efficiently.

Crimson Dynamics

Exoskeletons built for employees that integrate within existing work flows

Nuada

soft exoskeleton wearable system that helps users to hold heavy objects with their hands completely relaxed

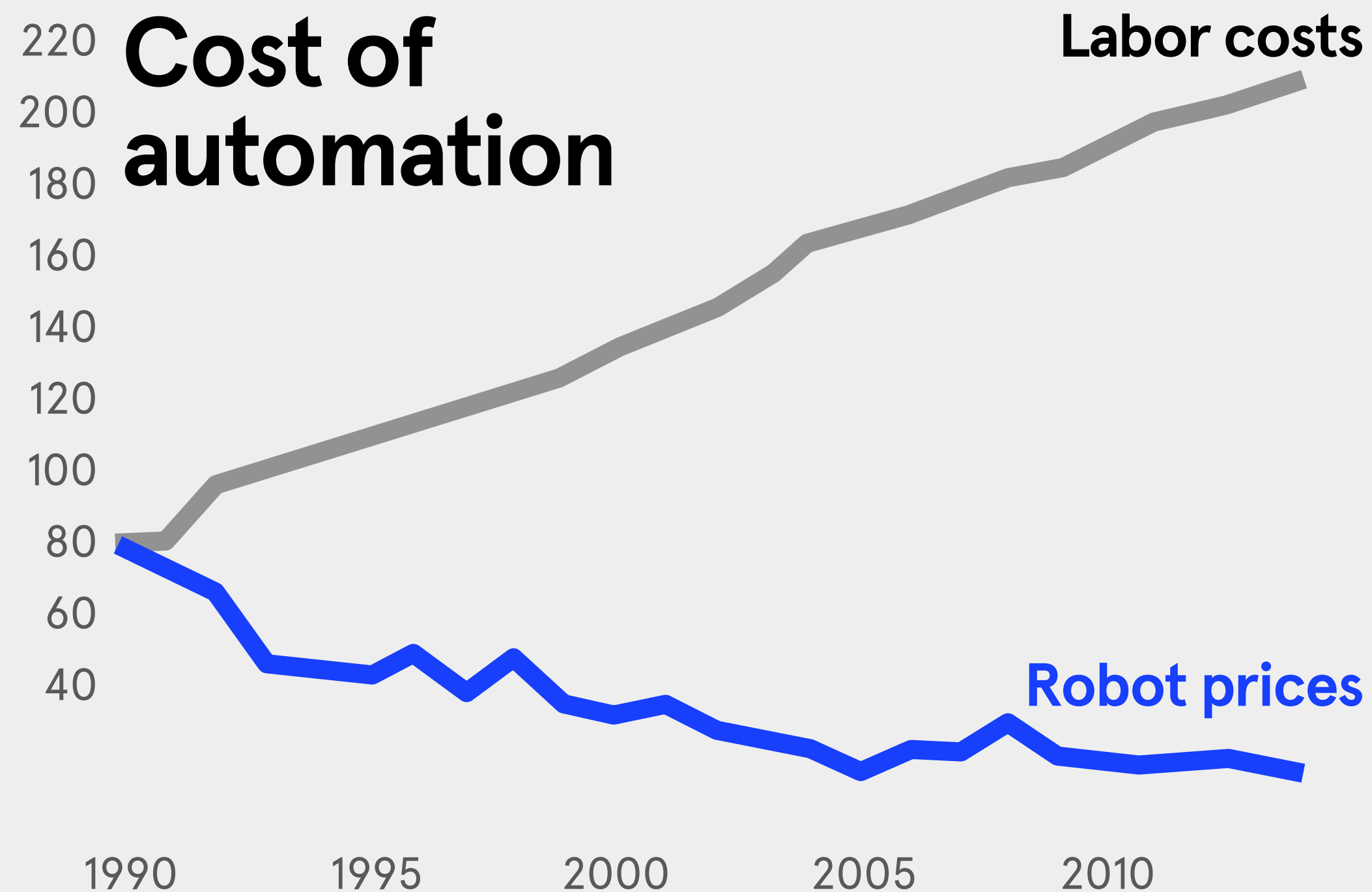
Magic Leap

a spatial computer that lets you see and interact with digital content in the world around you



Robotics are not only cost-reducing, they are becoming easier to set up, re-tool, and safer to interact with

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Source: Economist Intelligence Unit; IMB; Institut für Arbeitsmarkt - und Berufsforschung; International Robot Federation, US Social Security Data; McKinsey Analysis

Collaborative robotics market



Source : Markets and Markets - Collaborative Robot Market

A race to scale platforms that are flexible and integrate with people

The collaborative robotics market is booming. Emergent winners emphasize speed of development, integration time and how well they work and share environments with people.

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Youibot

Robotic platform for mobile applications within industrial settings

Elephant Robotics

Collaborative robots that are quick to develop and integrate across applications

Elephant 5 Catbot

SUSV

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